## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## FORM 8-K

## CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported) January 22, 2015

# AVNET, INC.

(Exact name of registrant as specified in its charter)

New York (State or other jurisdiction Of incorporation) 1-4224 (Commission File Number) 11-1890605 (IRS Employer Identification No.)

> 85034 (Zip Code)

2211 South 47th Street, Phoenix, Arizona (Address of principal executive offices)

(480) 643-2000

(Registrant's telephone number, including area code.)

N/A

(Former name and former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (*see* General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

D Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13.e-4(c))

#### Item 2.02. Results of Operations and Financial Condition.

On January 22, 2015, Avnet, Inc. (the "Company") issued a press release announcing its second quarter results of operations for fiscal 2015. A copy of the press release is attached hereto as Exhibit 99.1 and is incorporated by reference herein.

Also attached is the CFO Review of Fiscal 2015 Second Quarter Results as Exhibit 99.2 and is incorporated by reference herein.

The information in this Current Report on Form 8-K and the exhibits attached hereto are being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that section, nor shall they be deemed incorporated by reference in any filing under the Securities Act of 1933 except as shall be expressly set forth in such filing.

#### Item 9.01 Financial Statements and Exhibits.

#### (d) Exhibits.

The following materials are attached as exhibits to this Current Report on Form 8-K:

Exhibit Number	Description
99.1	Press Release, dated January 22, 2015.
99.2	CFO Review of Fiscal 2015 Second Quarter Results.

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: January 22, 2015

## **AVNET, INC.** Registrant

By: /s/ Kevin Moriarty

Name: Kevin Moriarty Title: Senior Vice President and Chief Financial Officer

## PRESS RELEASE

## Avnet, Inc. Reports Second Quarter Fiscal Year 2015 Results Continued Growth and Leverage Drives Record EPS and Strong Cash Flow

*Phoenix, January 22, 2015* - Avnet, Inc. (NYSE:AVT) today announced results for the second quarter fiscal year 2015 ended December 27, 2014.

#### **Q2 Fiscal 2015 Results**

	SEC	COND QUARTERS ENDE	D
	December 27, 2014	December 28, 2013	Change
	\$ in n	nillions, except per share d	ata
Sales	\$7,551.9	\$7,421.9	1.8%
GAAP Operating Income	250.3	221.6	13.0%
Adjusted Operating Income <sup>(1)</sup>	274.6	263.2	4.3%
GAAP Net Income	163.7	124.9	31.1%
Adjusted Net Income <sup>(1)</sup>	176.0	163.9	7.4%
GAAP Diluted EPS	\$1.18	\$0.89	32.6%
Adjusted Diluted EPS (1)	\$1.27	\$1.17	8.5%

(1) A reconciliation of non-GAAP financial measures to GAAP financial measures is presented in the Non-GAAP Financial Information section in this press release.

• Sales for the quarter ended December 27, 2014 increased 1.8% year over year to \$7.6 billion; and 4.6% in constant currency

Adjusted operating income of \$274.6 million increased 4.3% year over year and adjusted operating income margin of 3.6% increased 9 basis points year over year. Sequentially, adjusted operating income and adjusted operating income margin were up 22.7% and 37 basis points, respectively

Adjusted net income of \$176.0 million increased 7.4% and record adjusted diluted earnings per share of \$1.27 increased 8.5% year over year. Sequentially, adjusted net income and adjusted diluted earnings per share increased 22.1% and 24.5%, respectively, driven by the significant profit growth typically associated with the strong seasonal sales performance in the Technology Solutions (TS) segment

Rick Hamada, Chief Executive Officer, commented, "Our team delivered steady progress in our financial performance as revenue and earnings exceeded expectations and earnings per share grew year over year for a sixth consecutive quarter. Despite some currency headwinds beyond our expectations, reported revenue grew 1.8% (4.6% in constant currency) led by a seventh consecutive quarter of year-over-year organic growth at Electronics Marketing (EM). At Technology Solutions, revenue grew an above seasonal 29% sequentially in constant currency driven by the EMEA and Americas regions. Adjusted operating income

increased 4.3% year over year primarily led by the EMEA region, where both operating groups improved gross profit margins and realized contributions from expense management. The sequential increase in revenue and profitability, combined with a 2.8% sequential decline in working capital, drove our return on working capital up over 400 basis points and cash flow from operations over \$260 million for the quarter. Although we continue to experience an environment of mixed signals regarding overall growth expectations, our team will continue to focus on key levers of profitable growth and build upon this performance."

## **Avnet Electronics Marketing Results**

				Year-o Year Grow	-
	Q2	2 FY15 Sales	Rep	ported and C	Organic Sales
	(	(in millions)			
EM Total	\$	4,435.2		6.89	6
Excluding FX <sup>(1)</sup>				9.79	%
Americas	\$	1,200.9		(0.3)	%
EMEA	\$	1,205.3		(1.0)	%
Excluding FX <sup>(1)</sup>				7.19	%
Asia	\$	2,029.0		17.1	%
		Q2 FY15	(	Q2 FY14	Change
Operating Income	\$	191.4	\$	171.7	11.5%
Operating Income Margin		4.3%		4.1%	19 bps

(1) Year-over-year sales growth rate excluding the impact of changes in foreign currency exchange rates.

- Sales increased 6.8% year over year to \$4.4 billion and 9.7% in constant currency
- Operating income margin increased 19 basis points year over year to 4.3% due to improvements across all three regions
- Working capital (defined as receivables plus inventories less accounts payables) decreased 4.5% sequentially primarily due to a 10% reduction in inventories
- Return on working capital (ROWC) increased 125 basis points year over year and decreased 162 basis points sequentially

Mr. Hamada added, "Similar to our September quarter, better than expected growth in our select high volume supply chain engagements in Asia drove revenue to the high end of expectations and above normal seasonality. EM Asia grew 17.1% year over year and became the first region at Avnet to exceed \$2 billion in quarterly revenue. This strong growth, along with another quarter of high single digit growth in EMEA, drove EM's revenue up 9.7% year over year in constant currency. Operating income grew 11.5% year over year and operating income margin increased 19 basis points with all three regions contributing to this improvement. In our EMEA region, which now includes the full impact of our MSC acquisition, operating income increased 12.2% year over year and operating income margin expanded 73 basis points. Our value based management discipline was evident as working capital velocity increased both sequentially and year over year. This increase in operating income combined with the improvement in working capital velocity drove ROWC 125 basis points higher year over year led by our Asia region, which new increased 270 basis points. With our book to bill ratio at parity, and seasonal growth expected in our higher margin western regions, we feel confident that EM can build on our multi-quarter trend of expanding margins and returns."

## **Avnet Technology Solutions Results**

				Year-c Year Grow	-
	Q2	FY15 Sales	Rep	ported and C	Drganic Sales
	(	in millions)			
TS Total	\$	3,116.7		(4.6)	9%
Excluding FX <sup>(1)</sup>				(2.0)	1%
Americas	\$	1,851.0		(0.4)	1%
EMEA	\$	856.8		(8.5)	9%
Excluding FX <sup>(1)</sup>				(3.0)	9%
Asia	\$	408.9		(13.4	)%
		Q2 FY15	ζ	2 FY14	Change
Operating Income	\$	117.6	\$	120.2	(2.2)%
Operating Income Margin		3.8%		3.7%	9 bps

(1) Year-over-year sales growth rate excluding the impact of changes in foreign currency exchange rates.

- Sales decreased 4.6% year over year to \$3.1 billion and decreased 2.0% in constant currency primarily due to weakness
  in the Asia region
- Operating income margin increased 9 basis points year over year as improvements in EMEA and Asia were partially offset by weakness in the Americas region
- ROWC decreased 194 basis points year over year primarily due to lower operating income in the Americas region
- At a product level, year-over-year growth in networking and security, services, and storage, was offset by a decline in computing components

Mr. Hamada further added, "TS revenue came in at the high end of our expectations as better than seasonal growth in our EMEA and Americas regions was offset by weaker growth in our Asia region. Revenue grew 29.4% sequentially in constant currency with the EMEA, Americas and Asia regions growing 34%, 29% and 14%, respectively. On a year-over-year basis, revenue declined 2.0% in constant currency driven by a 13.4% decline in our Asia region primarily due to our computing components business. TS delivered strong leverage as operating income grew over 3 times the rate of revenue sequentially while operating income margin increased 124 basis points with all three regions contributing to the improvement. On a year-over-year basis, operating income margin increased 9 basis points driven by an improvement in our EMEA region where we grew our core business, expanded gross profit margin and realized expense efficiencies. We believe these results indicate our team is doing a good job capitalizing on profitable growth opportunities while allocating resources to align with evolving technology investments trends. With the move to converged solutions, including private/hybrid cloud and greater software content, we have assembled a suite of offerings and technology expertise to support our partners and their growth initiatives. Our focus will continue to be on leveraging these competencies and accelerating progress toward our financial targets."

## Cash Flow/Dividend

- Cash generated from operations was \$265 million in the December quarter and for the trailing twelve months, cash generated from operations was \$616 million
- Cash and cash equivalents at the end of the quarter was \$903 million; net debt (total debt less cash and cash equivalents) was approximately \$1.2 billion
- The Company repurchased 2.3 million shares during the quarter at an aggregate cost of \$91 million. Entering the third quarter, the Company had approximately \$357 million remaining under the current repurchase authorization

The Company paid a quarterly dividend of \$0.16 per share or \$21.8 million

Kevin Moriarty, Chief Financial Officer, stated, "Our growth in profits and increase in working capital velocity combined to drive strong cash flow from operations of \$265 million for the quarter and \$616 million for the trailing twelve months. The team did an effective job managing our balance sheet as working capital declined \$125 million sequentially even as revenue grew \$712 million. During the quarter, we returned approximately \$113 million of cash to shareholders through our dividend and disciplined share repurchase program. With the \$250 million increase that our board approved in November, we had \$357 million remaining under our current authorization at the end of the quarter. With our strong financial position, we enter the new calendar year well positioned to capitalize on growth opportunities while maintaining our disciplined approach to capital allocation."

## Outlook for Third Quarter of Fiscal 2015 Ending on March 28, 2015

- EM sales are expected to be in the range of \$4.15 billion to \$4.45 billion and TS sales are expected to be in the range of \$2.45 billion to \$2.75 billion
- After adjusting for the changes in foreign currency exchange rates, the midpoint of guidance would represent a 1% sequential decline for EM and a 15% decline for TS. For the March quarter, EM's normal seasonality is +4% to +7% and TS' normal seasonality is -20% to -16%
  - This guidance for EM reflects sequential growth in our western regions and a sequential decline in our Asia region due to an expected decline in our select high volume supply chain engagements
  - Avnet sales are expected to be in the range of \$6.6 billion and \$7.2 billion
- Adjusted diluted earnings per share is expected to be in the range of \$1.04 to \$1.14 per share
- The guidance assumes 138.5 million average diluted shares outstanding and a tax rate of 27% to 31%

The above guidance excludes the amortization of intangibles and any potential restructuring, integration and other expenses. In addition, the above guidance assumes that the average U.S. Dollar to Euro currency exchange rate for the third quarter of fiscal 2015 is \$1.18 to  $\leq 1.00$ . This compares with an average exchange rate of \$1.37 to  $\leq 1.00$  in the third quarter of fiscal 2014 and \$1.25 to  $\leq 1.00$  in the second quarter of fiscal 2015.

## Forward-Looking Statements

This document contains certain "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements are based on management's current expectations and are subject to uncertainty and changes in facts and circumstances. The forward-looking statements herein include statements addressing future financial and operating results of Avnet and may include words such as "will," "anticipate," "estimate," "forecast," "expect," "feel," "believe," and "should," and other words and terms of similar meaning in connection with any discussions of future operating or financial performance, business prospects or market conditions. Actual results may differ materially from the expectations contained in the forward-looking statements.

The following factors, among others, could cause actual results to differ materially from those described in the forward-looking statements: the Company's ability to retain and grow market share and to generate additional cash flow, risks associated with any acquisition activities and the successful integration of acquired companies, declines in sales, changes in business conditions and the economy in general, changes in market demand and pricing pressures, any material changes in the allocation of product or product rebates by suppliers, and other competitive and/or regulatory factors affecting the businesses of Avnet generally.

More detailed information about these and other factors is set forth in Avnet's filings with the Securities and Exchange Commission, including the Company's reports on Form 10-K, Form 10-Q and Form 8-K. Except

as required by law, Avnet is under no obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise.

## **Non-GAAP Financial Information**

In addition to disclosing financial results that are determined in accordance with generally accepted accounting principles in the United States ("GAAP"), the Company also discloses in this document certain non-GAAP financial information including adjusted operating income, adjusted net income and adjusted diluted earnings per share, as well as sales adjusted for the impact of acquisitions and other items (as defined in the Organic Sales section of this document). Management believes organic sales is a useful measure for evaluating current period performance as compared with prior periods and for understanding underlying trends.

Management believes that operating income adjusted for (i) restructuring, integration and other expenses and (ii) amortization of acquired intangible assets and other, is a useful measure to help investors better assess and understand the Company's operating performance, especially when comparing results with previous periods or forecasting performance for future periods, primarily because management views the excluded items to be outside of Avnet's normal operating results or non-cash in nature. Management analyzes operating income without the impact of these items as an indicator of ongoing margin performance and underlying trends in the business. Management also uses these non-GAAP measures to establish operational goals and, in some cases, for measuring performance for compensation purposes.

Management believes net income and diluted EPS adjusted for (i) the impact of the items described above, (ii) certain items impacting income tax expense and (iii) the gain on legal settlement, is useful to investors because it provides a measure of the Company's net profitability on a more comparable basis to historical periods and provides a more meaningful basis for forecasting future performance. Additionally, because of management's focus on generating shareholder value, of which net profitability is a primary driver, management believes net income and diluted EPS excluding the impact of these items provides an important measure of the Company's net results for the investing public.

Other metrics management monitors in its assessment of business performance include return on working capital (ROWC), return on capital employed (ROCE) and working capital velocity (WC velocity).

- ROWC is defined as annualized adjusted operating income (as defined above) divided by the sum of the monthly average balances of receivables and inventories less accounts payable.
- ROCE is defined as annualized, tax effected adjusted operating income (as defined above) divided by the monthly
  average balances of interest-bearing debt and equity (including the impact of adjustments to operating income
  discussed above) less cash and cash equivalents.
- WC velocity is defined as annualized sales divided by the sum of the monthly average balances of receivables and inventories less accounts payable.

Any analysis of results and outlook on a non-GAAP basis should be used as a complement to, and in conjunction with, results presented in accordance with GAAP.

	Second Quarter Fiscal 2015							
	C	Operating Income		Income Before ome Taxes	Ne	et Income		Diluted EPS
		\$ ir	thou	ısands, exce	pt pe	r share amo	ounts	;
GAAP results	\$	250,287	\$	220,097	\$	163,706	\$	1.18
Restructuring, integration and other expenses		13,257		13,257		10,188		0.07
Amortization of intangible assets and other		11,052		11,052		7,675		0.06
Income tax adjustments		_				(5,597)		(0.04)
Total adjustments		24,309		24,309		12,266		0.09
Adjusted results	\$	274,596	\$	244,406	\$	175,972	\$	1.27

Items impacting the second quarter of fiscal 2015 consisted of the following:

- Restructuring, integration and other expenses of \$13.3 million before tax consisted of \$1.7 million for severance, \$4.1 million for facility exit and asset impairment related costs, \$0.8 million for other restructuring costs, \$4.0 million for integration-related costs, \$2.1 million for other costs, and net expense of \$0.6 million to adjust prior period restructuring liabilities. Restructuring, integration and other expenses after tax was \$10.2 million;
- Amortization expense and other substantially all of which related to acquired intangible assets of \$11.1 million before tax and \$7.7 million after tax; and
- An income tax benefit (net) of \$5.6 million primarily related to certain items impacting the effective income tax rate in the second quarter of fiscal 2015.

#### **First Quarter Fiscal 2015**

			I	First Quarte	r Fis	cal 2015		
	(	Operating Income		Income Before ome Taxes	N	et Income		Diluted EPS*
		\$ ir	n thou	ısands, exce	pt pe	er share amo	ounts	
GAAP results	\$	193,197	\$	168,304	\$	127,946	\$	0.91
Restructuring, integration and other expenses		18,320		18,320		13,160		0.09
Amortization of intangible assets and other		12,208		12,208		8,973		0.07
Income tax adjustments				_		(5,926)		(0.04)
Total adjustments		30,528		30,528		16,207		0.12
Adjusted results	\$	223,725	\$	198,832	\$	144,153	\$	1.02
	\$	223,725	\$	198,832	\$	144,153	_	_ \$

\* Does not foot due to rounding

Items impacting the first quarter of fiscal 2015 consisted of the following:

Restructuring, integration and other expenses of \$18.3 million before tax consisted of \$4.1 million for severance, \$6.1 million for facility exit and asset impairment related costs, \$0.6 million for other restructuring costs, \$6.3 million for integration-related costs, \$1.6 million for other costs, and a net reversal of \$0.4 million to adjust prior period restructuring liabilities. Restructuring, integration and other expenses after tax was \$13.2 million;

- Amortization expense and other substantially all of which related to acquired intangible assets of \$12.2 million before tax and \$9.0 million after tax; and
- An income tax benefit (net) of \$5.9 million primarily related to certain items impacting the effective income tax rate in the first quarter of fiscal 2015.

## Second Quarter Fiscal 2014

	Second Quarter Fiscal 2014							
		perating Income		Income Before ome Taxes	N	et Income		Diluted EPS
		\$ ir	thou	sands, exce	pt pe	er share amo	ounts	
GAAP results	\$	221,572	\$	188,552	\$	124,864	\$	0.89
Restructuring, integration and other expenses		28,442		28,442		21,746		0.15
Amortization of intangible assets and other		13,194		13,194		9,125		0.07
Income tax adjustments		_				8,158		0.06
Total adjustments		41,636		41,636		39,029		0.28
Adjusted results	\$	263,208	\$	230,188	\$	163,893	\$	1.17

Items impacting the second quarter of fiscal 2014 consisted of the following:

- Restructuring, integration and other expenses of \$28.4 million before tax consisted of \$19.3 million for severance, \$1.4 million for facility exit and asset impairment related costs, \$0.4 million for other charges, \$1.5 million for other costs, \$4.3 million for integration-related costs, and a net expense of \$1.5 million to adjust prior period restructuring liabilities. Restructuring, integration and other expenses after tax was \$21.7 million;
- Amortization expense and other substantially all of which related to acquired intangible assets of \$13.2 million before tax and \$9.1 million after tax; and
- An income tax expense (net) of \$8.2 million primarily related to certain items impacting the effective income tax rate in the second quarter of fiscal 2014.

## Organic Sales

Organic sales is defined as reported sales adjusted for the impact of acquisitions and divestitures by adjusting Avnet's prior periods to include the sales of acquired businesses and exclude the sales of divested businesses as if the acquisitions and divestitures had occurred at the beginning of the earliest period presented.

The following table presents the reconciliation of reported sales to organic sales for the first six months of fiscal 2014. For quarterly periods subsequent to the first quarter of fiscal 2014, reported sales are equivalent to organic sales.

		Six	Months Ended		
	As Reported and Organic - Fiscal Acquisitions/ 2014 Divestitures		(	Organic Sales - Fiscal 2014	
		(in t	thousands)		
Avnet, Inc.	\$ 13,767,329	\$	119,950	\$	13,887,279
EM	8,092,907		119,950		8,212,857
EMEA	2,314,828		119,950		2,434,778

"Acquisition/Divestiture" as presented in the preceding table includes the acquisition of MSC Investoren GmbH ("MSC"), in October 2013 in the EM EMEA region, which impacted the year-over-year sales comparisons.

## ROWC, ROCE and WC Velocity

The following table (in thousands) presents the calculation for ROWC, ROCE and WC velocity.

		Q2 FY15		Q2 FY14		Q1 FY15
	\$	7,551,880	\$	7,421,854	\$	6,839,587
(a)	\$	30,207,520	\$	29,687,416	\$	27,358,348
	\$	274,596	\$	263,208	\$	223,725
(b)	\$	1,098,384	\$	1,052,832	\$	894,900
		27.8%		27.9%		27.5%
(C)	\$	793,253	\$	759,302	\$	648,803
	\$	5,318,083	\$	5,036,079	\$	4,993,653
	\$	2,700,424	\$	2,632,361	\$	2,729,194
	\$	(3,437,897)	\$	(3,289,709)	\$	(3,231,037)
(d)	\$	4,580,610	\$	4,378,731	\$	4,491,810
(e)	\$	6,161,858	\$	5,912,624	\$	6,101,274
		24.0%		24.0%		19.9%
		6.6		6.8		6.1
		12.9%		12.8%		10.6%
	(b) (c) (d)	<ul> <li>(a) \$</li> <li>(b) \$</li> <li>(c) \$</li> </ul>	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $

(1) See reconciliation to GAAP amounts in the preceding tables in this Non-GAAP Financial Information section.

(2) Adjusted effective tax rate for each quarterly period in a fiscal year is based upon the currently anticipated annual effective tax rate, excluding the tax effect of the items described above in the reconciliation to GAAP amounts in this Non-GAAP Financial Information section.

## **Teleconference and Upcoming Events**

Avnet will host a quarterly teleconference today at 2:00 p.m. Eastern Time. Financial information including financial statement reconciliations of GAAP to non-GAAP financial measures, will be available through www.ir.avnet.com. Please log onto the site 15 minutes prior to the start of the event to register or download any necessary software. An archive copy of the teleconference will also be available after the call.

For a listing of Avnet's upcoming events and other information, please visit Avnet's investor relations website at <u>www.ir.avnet.com</u>.

## About Avnet

Avnet, Inc. (NYSE:AVT), a Fortune 500 company, is one of the largest distributors of electronic components, computer products and embedded technology serving customers globally. Avnet accelerates its partners' success by connecting the world's leading technology suppliers with a broad base of customers by providing cost-effective, value-added services and solutions. For the fiscal year ended June 28, 2014, Avnet generated sales of \$27.5 billion. For more information, visit www.avnet.com. (AVT\_IR)

#### **Investor Relations Contact**

Avnet, Inc. Vincent Keenan Investor Relations (480) 643-7053 investorrelations@avnet.com

## AVNET, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

		Second Qua	arter	s Ended		Six Mon	ths Ended		
	De	ecember 27, 2014	0	December 28, 2013			D	December 28, 2013	
			(Tł	nousands, exce	ept j	per share data)			
Sales	\$	7,551,880	\$	7,421,854	\$	14,391,466	\$	13,767,329	
Cost of sales		6,714,374		6,573,221		12,758,497		12,183,526	
Gross profit		837,506		848,633		1,632,969		1,583,803	
Selling, general and administrative expenses		573,962		598,619		1,157,908		1,142,703	
Restructuring, integration and other expenses		13,257		28,442		31,577		40,541	
Operating income		250,287		221,572		443,484		400,559	
Other income (expense), net		(5,524)		(4,794)		(7,017)		(3,999)	
Interest expense		(24,666)		(28,226)		(48,066)		(55,203)	
Gain on legal settlement								19,137	
Income before income taxes		220,097		188,552		388,401		360,494	
Income tax expense		56,391		63,688		96,749		115,006	
Net income	\$	163,706	\$	124,864	\$	291,652	\$	245,488	
Earnings per share:									
Basic	\$	1.20	\$	0.91	\$	2.12	\$	1.78	
Diluted	\$	1.18	\$	0.89	\$	2.08	\$	1.75	
Shares used to compute earnings per share:									
Basic		136,541		137,702		137,425		137,558	
Diluted		138,972		140,144		139,911		139,934	
Cash dividends paid per common share	\$	0.16	\$	0.15	\$	0.32	\$	0.30	

## AVNET, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

ASSETS	(Thou	Isand				
ACCETC	(mousanus)					
AGEIG						
Current assets:						
Cash and cash equivalents \$	903,331	\$	928,971			
Receivables, net	5,696,642		5,220,528			
Inventories	2,493,576		2,613,363			
Prepaid and other current assets	196,111		191,337			
Total current assets	9,289,660		8,954,199			
Property, plant and equipment, net	541,904		534,999			
Goodwill	1,298,805		1,348,468			
Intangible assets, net	152,265		184,308			
Other assets	208,460		233,543			
Total assets \$	11,491,094	\$	11,255,517			
LIABILITIES AND SHAREHOLDERS' EQUITY						
Current liabilities:						
Short-term debt \$	409,184	\$	865,088			
Accounts payable	3,850,295		3,402,369			
Accrued expenses and other	672,576		711,369			
Total current liabilities	4,932,055		4,978,826			
Long-term debt	1,692,307		1,213,814			
Other liabilities	161,802		172,684			
Total liabilities	6,786,164		6,365,324			
Shareholders' equity	4,704,930		4,890,193			
Total liabilities and shareholders' equity \$	11,491,094	\$	11,255,517			

## AVNET, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

		Six Mont	hs En	ded
	Dec	ember 27, 2014	De	cember 28, 2013
		(Thou	sands	)
Cash flows from operating activities:				
Net income	\$	291,652	\$	245,488
Non-cash and other reconciling items:				
Depreciation		46,972		44,731
Amortization		21,990		20,903
Deferred income taxes		15,275		11,925
Stock-based compensation		36,130		28,940
Other, net		34,523		51,616
Changes in (net of effects from businesses acquired):				
Receivables		(711,060)		(771,728)
Inventories		(5,957)		(158,470)
Accounts payable		583,337		348,521
Accrued expenses and other, net		(88,438)		23,875
Net cash flows provided (used) for operating activities		224,424		(154,199)
Cook flows from financing activition:				
Cash flows from financing activities:		77.000		60.000
Borrowings under accounts receivable securitization program, net		77,000		60,000 EE 426
(Repayments) borrowings of bank and other debt, net		(37,414)		55,436
Repurchases of common stock		(109,129)		(41.000)
Dividends paid on common stock		(43,875)		(41,263)
Other, net		(5,439)		4,293
Net cash flows (used) provided by financing activities		(118,857)		78,466
Cash flows from investing activities:				
Purchases of property, plant and equipment		(83,642)		(47,024)
Acquisitions of businesses, net of cash acquired		(00,012)		(116,882)
Other, net		(8,795)		1,800
Net cash flows used for investing activities		(92,437)		(162,106)
		(02, 101)		(,)
Effect of exchange rate changes on cash and cash equivalents		(38,770)		7,827
Cash and cash equivalents:				
— (decrease)		(25,640)		(230,012)
- at beginning of period		928,971		1,009,343
	¢	903,331	\$	779,331
— at end of period	\$	303,331	ψ	119,331

## AVNET, INC. SEGMENT INFORMATION (UNAUDITED)

		Second Qua	rter	rs Ended*		Six Month	ıs E	nded*					
	Dece	mber 27, 2014	De	ecember 28, 2013	De	cember 27, 2014	De	cember 28, 2013					
				(Mill	illions)								
Sales:													
Electronics Marketing	\$	4,435.2	\$	4,154.8	\$	8,809.3	\$	8,092.9					
Technology Solutions		3,116.7		3,267.1		5,582.2		5,674.4					
Consolidated Sales	\$	7,551.9	\$	7,421.9	\$	14,391.5	\$	13,767.3					
Operating Income:													
Electronics Marketing	\$	191.4	\$	171.7	\$	394.2	\$	347.5					
Technology Solutions		117.6		120.2		180.0		182.8					
Corporate		(34.4)		(28.7)		(75.8)		(67.6)					
		274.6		263.2		498.4		462.7					
Restructuring, integration and other expenses		(13.3)		(28.4)		(31.6)		(40.5)					
Amortization of intangible assets and other		(11.1)		(13.2)		(23.3)		(21.6)					
Operating Income	\$	250.3	\$	221.6	\$	443.5	\$	400.6					

\*Sub-totals and totals may not foot due to rounding

## Exhibit 99.2

## **CFO Review of Fiscal 2015 Second Quarter Results**

	Q2' FY14		Q1' FY15	Q2' FY15	Y/Y Chg		Seq. Chg
Sales <sup>(1)</sup>	\$ 7,421.9	\$	6,839.6	\$ 7,551.9	\$ 130.0	\$	712.3
Gross Profit	\$ 848.6	\$	795.5	\$ 837.5	\$ (11.1)	\$	42.0
GP Margin	11.4%	, D	11.6%	11.1%	(34) bps		(54) bps
SG&A Expenses	\$ 598.6	\$	583.9	\$ 574.0	\$ (24.6)	\$	(10.0)
SG&A as % of Sales	8.1%	ó	8.5%	7.6%	(47) bps		(94) bps
SG&A as % of Gross Profit	70.5%	ó	73.4%	68.5%	(201) bps		(488) bps
GAAP Operating Income	\$ 221.6	\$	193.2	\$ 250.3	\$ 28.7	\$	57.1
Adjusted Operating Income <sup>(2)</sup>	\$ 263.2	\$	223.7	\$ 274.6	\$ 11.4	\$	50.9
Adjusted Operating Income Margin <sup>(2)</sup>	3.6%	, D	3.3%	3.6%	9 bps		37 bps
GAAP Net Income	\$ 124.9	\$	127.9	\$ 163.7	\$ 38.8	\$	35.8
Adjusted Net Income <sup>(2)</sup>	\$ 163.9	\$	144.2	\$ 176.0	\$ 12.1	\$	31.8
GAAP Diluted EPS	\$ 0.89	\$	0.91	\$ 1.18	32.6%	)	29.7%
Adjusted Diluted EPS <sup>(2)</sup>	\$ 1.17	\$	1.02	\$ 1.27	8.5%	)	24.5%
Return on Working Capital (ROWC) <sup>(2)</sup>	24.0%	ź	19.9%	24.0%	(6) bps		406 bps
Return on Capital Employed (ROCE) <sup>(2)</sup>	12.8%	ó	10.6%	12.9%	3 bps		228 bps
Working Capital Velocity <sup>(2)</sup>	6.78		6.09	6.59	(0.19)		0.50

## Subsequent to the first quarter of fiscal 2014, quarterly reported sales are equivalent to organic sales A reconciliation of non-GAAP financial measures is presented in the Non-GAAP Financial Information section of the press release attached as Exhibit 99.1 included in this Current Report on Form 8-K.

#### Key Highlights

- . Sales for the second quarter of fiscal 2015, increased 1.8% year over year or 4.6% excluding the translation impact of changes in foreign currency exchange rates (also referred to as "constant dollars" or "constant currency" and referenced to as "CC" in the graphs that follow) to \$7.6 billion, marking the seventh consecutive quarter of year-over-year organic growth.
  - Sequentially, sales increased 12.8% in constant currency, which was at the high end of the normal seasonal range of +8% to +12% as the seasonally strong December quarter at Technology Solutions (TS) and strength at Electronics Marketing (EM) Asia drove the top-line results.
- Adjusted operating income increased 4.3% year over year to \$274.6 million and adjusted operating income margin increased 9 basis points with both operating groups contributing to the increase.
  - Sequentially, adjusted operating income increased 22.7% and adjusted operating income margin improved 37 basis points driven by an increase at TS.
- Adjusted diluted earnings per share of \$1.27 increased 8.5% year over year, primarily due to the improvement in profitability at EM.
- Despite the \$712.3 million sequential growth in sales, working capital declined \$124.5 million primarily due to a \$211.8 million, or 7.8%, decline in inventory.
- Avnet ROWC increased 406 basis points sequentially and ROCE was up 228 basis points.
- Cash generated from operations was \$265.1 million in the second of quarter fiscal 2015 and \$616 million for the trailing twelve months.
- During the second quarter of fiscal 2015, the Company paid a dividend of \$0.16 per share or \$21.8 million, and has paid \$43.9 million fiscal year to date.
- During the second quarter of fiscal 2015, the Company repurchased \$91 million worth of stock, or 2.3 million shares at an average price of \$39.86, and through the first six months of the year has repurchased approximately \$109 million of stock.

#### <u>Sales</u>

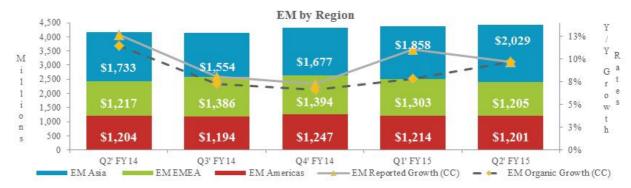
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						Year-over- Year Growth Rates
	Q2' FY14	Q3' FY14	Q4' FY14	Q1' FY15	Q2' FY15	Reported & Organic
Avnet, Inc. <sup>(1)</sup>	\$7,421.9	\$6,683.6	\$7,048.7	\$6,839.6	\$7,551.9	1.75%
Excluding FX <sup>(2)</sup>						4.57%
Electronics Marketing (EM) Total	\$4,154.8	\$4,133.0	\$4,318.4	\$4,374.1	\$4,435.2	6.75%
Excluding FX <sup>(2)</sup>						9.71%
Americas	\$1,204.4	\$1,193.6	\$1,247.0	\$1,214.0	\$1,200.9	(0.30)%
EMEA	\$1,217.0	\$1,385.8	\$1,394.3	\$1,302.5	\$1,205.3	(0.96)%
Excluding FX <sup>(2)</sup>						7.13%
Asia	\$1,733.4	\$1,553.6	\$1,677.1	\$1,857.6	\$2,029.0	17.06%
Technology Solutions (TS) Total	\$3,267.1	\$2,550.6	\$2,730.3	\$2,465.5	\$3,116.7	(4.60)%
Excluding FX <sup>(2)</sup>						(1.98)%
Americas	\$1,859.2	\$1,373.5	\$1,562.9	\$1,433.1	\$1,851.0	(0.44)%
EMEA	\$936.0	\$774.6	\$746.5	\$672.9	\$856.8	(8.46)%
Excluding FX <sup>(2)</sup>						(2.99)%
Asia	\$471.9	\$402.5	\$420.9	\$359.5	\$408.9	(13.35)%

(1) Subsequent to the first quarter of fiscal 2014, quarterly reported sales are equivalent to organic sales



- Avnet, Inc. second quarter fiscal 2015 sales of \$7.6 billion increased 1.8% year over year (4.6% in constant currency) as strength at EM was partially offset by weakness at TS.
  - The change in foreign currency exchange rates negatively impacted Avnet sales by \$209 million or approximately 2.8% year over year, with a majority of this impact in the EMEA region.
  - On a sequential basis, Avnet sales increased 10.4% (12.8% in constant currency), which was at the high end of expectations and normal seasonality of +8% to +12%.



• EM's second quarter fiscal 2015 sales of \$4.4 billion increased 6.8% year over year (9.7% in constant currency) primarily due to the double digit growth in EM Asia driven by select high volume supply chain engagements and high single digit growth in constant currency in EM EMEA.

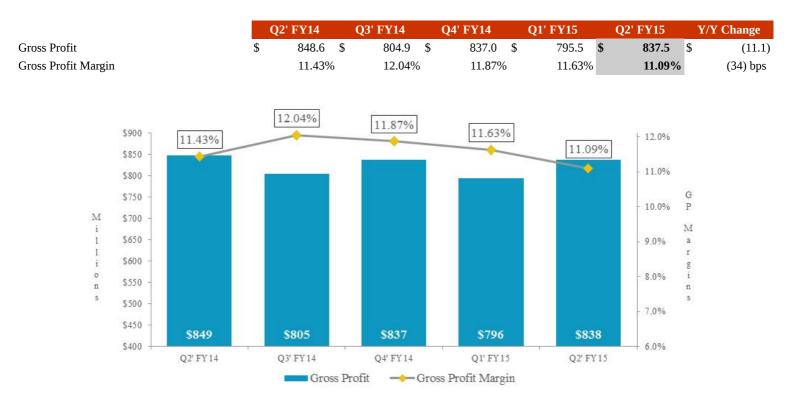
EM's sales increased 3.4% sequentially in constant currency, which is above normal seasonality of -3% to 0% primarily due to strength in EM Asia.

- Americas' sales were essentially flat year over year and decreased 1.1% sequentially.
  - EMEA's sales in constant currency increased 7.1% year over year and decreased 2.0% sequentially.
  - Asia's sales increased 17.1% year over year and increased 9.2% sequentially primarily due to an increase in select high volume supply chain engagements.



- TS' sales decreased 4.6% year over year (2.0% in constant currency) to \$3.1 billion, primarily due to a decline in the Asia region related to the computing components business.
- TS' sales increased 29.4% sequentially in constant currency, which is above normal seasonality of +20% to +26% primarily due to the strength in the EMEA and Americas regions.
  - Americas' sales decreased 0.4% year over year and increased 29.2% sequentially.
  - EMEA's sales in constant currency decreased 3.0% year over year and increased 34.5% sequentially.
  - Asia's sales decreased 13.4% year over year and increased 13.7% sequentially.
- At a product level, year-over-year growth in networking and security, services, and storage was offset by a decline in computing components.

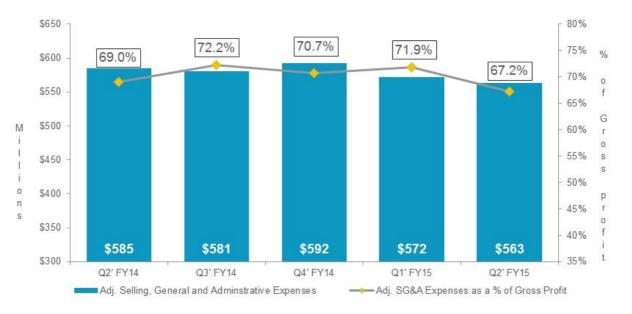
#### Gross Profit



- Gross profit of \$837.5 million, decreased 1.3% year over year and increased 5.3% sequentially.
  - Gross profit margin of 11.1% declined 34 basis points from the year ago quarter primarily due to the geographic mix shift as the lower margin EM Asia business grew to represent approximately 26.9% of enterprise sales as compared to 23.4% in the year ago quarter.
  - Gross profit margin declined 54 basis points sequentially primarily due to the seasonal business mix shift as the lower gross profit margin TS business grew to represent 41.3% of enterprise sales from 36.0% in the September quarter as well as an increase in select high volume supply chain engagements in the EM Asia region.
- EM gross profit margin decreased from the year ago quarter and sequentially, primarily due to a decrease in the Asia region related to an increase in the previously mentioned supply chain engagements, partially offset by an increase in the EMEA and Americas regions.
- TS gross profit margin decreased year over year primarily due to a decline in the Americas region partially offset by improvements in the Asia and EMEA regions and declined sequentially primarily due to product mix.

#### **Operating** Expenses

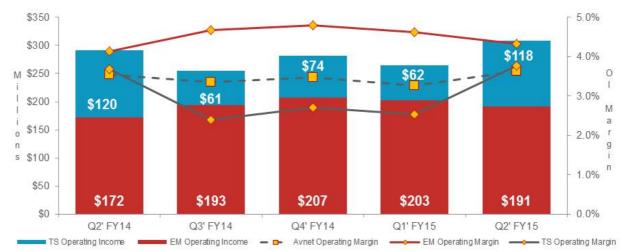
	(	Q2' FY14		Q3' FY14		Q4' FY14		Q1' FY15	Q2' FY15	Y/Y Change
Selling, General and Administrative Expenses	\$	598.6	\$	594.0	\$	604.5	\$	583.9	\$ <b>574.0</b>	\$ (24.6)
Amortization of Intangible Assets and Other		(13.2)		(12.9)		(12.3)		(12.2)	(11.1)	2.1
Adjusted SG&A Expenses	\$	585.4	\$	581.1	\$	592.2	\$	571.7	\$ 562.9	\$ (22.5)
Adjusted SG&A Expenses as a % of Gross Profit		69.0%	ó	72.2%	, D	70.7%	)	71.9%	67.2%	(177) bps



- Adjusted selling, general and administrative expenses ("SG&A expenses") were \$562.9 million in the second quarter of fiscal 2015, a decrease of \$22.5 million, or 3.8%, from the second quarter of fiscal 2014.
  - The year-over-year decrease in SG&A was due to the realization of cost savings from prior restructuring actions along with a \$21.7 million reduction related to the translation impact of changes in foreign currency exchange rates. The expense reduction from cost savings and foreign currency translation was almost completely offset by increases in SG&A expense to fund organic growth of 4.6% in constant currency.
  - Sequentially, adjusted SG&A expenses declined \$8.8 million, or 1.5%, due to a \$16.1 million reduction related to the translation impact of changes in foreign currency exchange rates between periods, partially offset by a \$7.3 million increase to support the sequential sales growth.
  - Adjusted SG&A expenses as a percentage of gross profit decreased 177 basis points to 67.2% from the year ago quarter.
    - EM SG&A expenses as a percent of gross profit decreased 302 basis points from the year ago quarter and increased 128 basis points sequentially. The year-over-year decline is primarily due to operating leverage related to the organic growth and the realization of synergies associated with the MSC acquisition at EM EMEA.
    - TS SG&A expenses as a percent of gross profit decreased 172 basis points from the year ago quarter and approximately 1,400 basis points sequentially. The year-over-year decline is due to savings realized from restructuring actions, while the sequential decline is related to the increase in sales in the seasonally strong December quarter.

#### **Operating** Income

	Q	2' FY14	(	Q3' FY14		Q4' FY14		Q1' FY15	Q2' FY15	Ŋ	//Y Chg
Avnet, Inc. Operating Income	\$	221.6	\$	184.8	\$	204.5	\$	193.2	\$ 250.3	\$	28.7
Adjusted Operating Income <sup>(1)</sup>	\$	263.2	\$	223.8	\$	244.9	\$	223.7	\$ 274.6	\$	11.4
Adjusted Operating Income Margin <sup>(1)</sup>		3.55%	ź	3.35%	Ď	3.47%	)	3.27%	3.64%		9 bps
Electronics Marketing (EM) Total											
Operating Income	\$	171.7	\$	193.4	\$	207.0	\$	202.7	\$ 191.4	\$	19.8
Operating Income Margin		4.13%	ó	4.68%	, D	4.79%	)	4.63%	4.32%		19 bps
Technology Solutions (TS) Total											
Operating Income	\$	120.2	\$	60.9	\$	74.1	\$	62.4	\$ 117.6	\$	(2.6)
Operating Income Margin		3.68%	, D	2.39%	ò	2.71%	)	2.53%	3.77%		9 bps



- Avnet, Inc. adjusted operating income of \$274.6 million increased 4.3% year over year primarily due to an increase at EM. Sequentially, adjusted operating income increased 22.7% primarily due to the seasonally strong December quarter at TS.
  - Avnet adjusted operating income margin of 3.6% increased 9 basis points year over year and 37 basis points sequentially.
- EM operating income margin increased 19 basis points from the year ago quarter to 4.3% with all three regions contributing toward the increase. Sequentially, operating income margin decreased 31 basis points, due to the seasonal revenue decline in the western regions and a higher percent of select high volume supply chain engagements in the Asia region.
- TS operating income margin increased 9 basis points from the year ago quarter driven by improvements in the EMEA and Asia regions partially offset by a decline in the Americas region. Operating income margin increased 124 basis points sequentially due to the seasonally strong sales growth in all three regions in the December quarter.

#### Interest Expense, Other Income (Expense) and Income Taxes

	Q	2' FY14	(	Q3' FY14		Q4' FY14	Q1' FY15			Q2' FY15	Ŋ	//Y Change
Interest Expense	\$	(28.2)	\$	(25.3)	\$	(24.3)	\$	(23.4)	\$	(24.7)	\$	3.6
Other Income (Expense)	\$	(4.8)	\$	2.5	\$	(4.6)	\$	(1.5)	\$	(5.5)	\$	(0.7)
GAAP Income Taxes	\$	63.7	\$	51.1	\$	(10.6)	\$	40.4	\$	56.4	\$	(7.3)
Adjusted Income Taxes <sup>(1)</sup>	\$	66.3	\$	56.9	\$	59.2	\$	54.7	\$	68.4	\$	2.1
GAAP Effective Tax Rate		33.8%	, D	31.0%	)	(6.1)%	ó	24.0%	5	25.6%		(816) bps
Adjusted Effective Tax Rate <sup>(1)</sup>		28.8%	, D	28.3%	)	27.0 %	, D	27.5%	)	28.0%		(80) bps

- Interest expense of \$24.7 million declined \$3.6 million from the year ago quarter. The decrease in interest expense was primarily due to the repayment at maturity of the 5.875% Notes due March 15, 2014, and a corresponding lower average borrowing rate.
- The Company incurred \$5.5 million of other expense in the second quarter of fiscal 2015 compared with \$4.8 million of other expense in the second quarter of fiscal 2014. The other expense in both quarters was primarily due to foreign currency exchange losses.
- The GAAP effective tax rate was 25.6% in the second quarter of fiscal 2015 as compared with 33.8% in the second quarter of fiscal 2014. During the second quarter of fiscal 2015, the Company's effective tax rate was favorably impacted primarily by the mix of income in lower tax rate jurisdictions and the release of reserves related to the settlement of an audit in a foreign jurisdiction.

#### Net Income and EPS

	Q2'	Q2' FY14		Q3' FY14		Q4' FY14		Q1' FY15		Q2' FY15	Y/Y Change
AAP Net Income	\$	124.9	\$	113.9	\$	186.3	\$	127.9	\$	163.7	\$ 38.8
Adjusted Net Income <sup>(1)</sup>	\$	163.9	\$	144.1	\$	160.1	\$	144.2	\$	176.0	\$ 12.1
AAP Diluted EPS	\$	0.89	\$	0.81	\$	1.33	\$	0.91	\$	1.18	32.6%
Adjusted Diluted EPS <sup>(1)</sup>	\$	1.17	\$	1.03	\$	1.14	\$	1.02	\$	1.27	8.5%

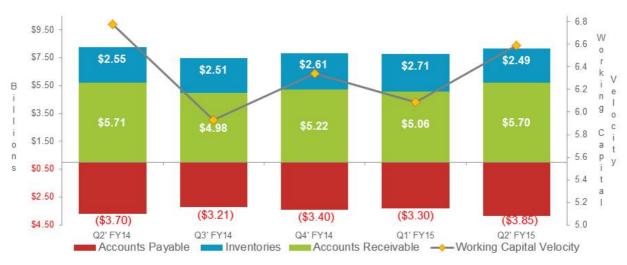


- GAAP net income increased by \$38.8 million year over year to \$163.7 million or \$1.18 per share on a diluted basis, primarily due to the increase in operating income discussed in the preceding section as well as the impact of less restructuring, integration and other expenses compared to the year ago quarter.
- Adjusted net income for the second quarter of fiscal 2015 was \$176.0 million, or \$1.27 per share on a diluted basis.
  - On an adjusted basis, net income and diluted earnings per share increased from the year ago quarter by 7.4% and 8.5%, respectively, primarily due to the improvement in operating income at EM.
  - Adjusted diluted earnings per share of \$1.27 increased \$0.25 or 24.5% sequentially primarily due to the improvement in profitability at TS.

#### **Working** Capital

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	_									
		Q2' FY14		Q3' FY14		Q4' FY14		Q1' FY15	Q2' FY15	Y/Y Change
Accounts Receivable	\$	5,708.3	\$	4,983.9	\$	5,220.5	\$	5,060.5	\$ 5,696.6	\$ (11.7)
Inventories	\$	2,549.3	\$	2,510.3	\$	2,613.4	\$	2,705.4	\$ 2,493.6	\$ (55.7)
Accounts Payable	\$	(3,704.5)	\$	(3,207.0)	\$	(3,402.4)	\$	(3,301.5)	\$ (3,850.3)	\$ (145.8)
Working Capital	\$	4,553.1	\$	4,287.2	\$	4,431.5	\$	4,464.4	\$ 4,339.9	\$ (213.2)
Working Capital Velocity <sup>(1)</sup>		6.78		5.93		6.34		6.09	6.59	 (0.19)

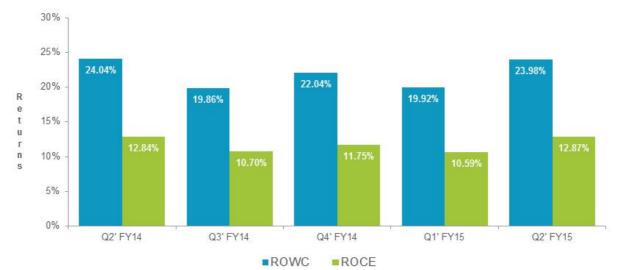


- Working capital (accounts receivable plus inventories less accounts payable) decreased \$213.2 million, or 4.7%, year over year and was essentially flat with the year ago quarter when adjusted for the translation impact of changes in foreign currency exchange rates.
  - On a sequential basis, working capital decreased \$124.5 million, or 2.8%, and 0.6% when adjusted for the translation impact of changes in foreign currency exchange rates. The 0.6% sequential decline was driven by a 2.2% decline in working capital at EM, partially offset by a 4.4% increase at TS to support the seasonal sequential growth.
- Working capital velocity increased 0.50 turns sequentially, primarily due to the increase in sales.
- Inventories decreased \$55.7 million, or 2.2%, year over year and increased 2.7% when adjusted for the translation impact of changes in foreign currency exchange rates to support the organic sales growth at EM.
  - On a sequential basis, inventories decreased \$211.8 million, or 7.8%, and 6.0% when adjusted for the translation impact of changes in foreign currency exchange rates. The sequential decrease in inventories was primarily due to a 10.2% decrease at EM, or 8.3% in constant currency, with all three regions contributing to the decline.

#### <u>Returns</u>

	Q2' FY14	Q3' FY14	Q4' FY14	Q1' FY15	Q2' FY15	Y/Y Change
Return on Working Capital (ROWC) <sup>(1)</sup>	24.04%	19.86%	22.04%	19.92%	23.98%	(6) bps
Return on Capital Employed (ROCE) <sup>(1)</sup>	12.84%	10.70%	11.75%	10.59%	12.87%	3 bps

(1) A reconcillation of non-GAAP financial measures is presented in the Non-GAAP Financial Information section of the press release attached as Exhibit 99.1 included in this Current Report on Form 8-K.

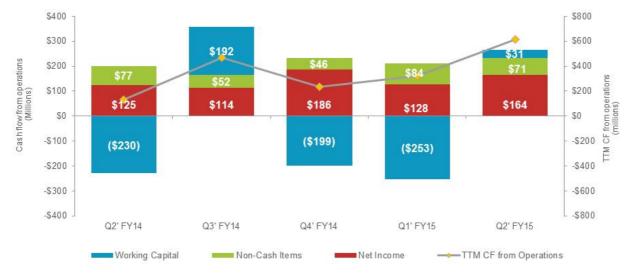


• ROWC of 24.0%, increased 406 basis points sequentially primarily due to the increase in operating income at TS and was essentially flat from the year ago quarter.

• ROCE of 12.9% increased 228 basis points sequentially and was essentially flat from the year ago quarter.

## Cash Flow

	Q	2' FY14	Q3' FY14	Q4' FY14	Q1' FY15	Q2' FY15	Y/Y Change
Net Income	\$	124.9 \$	113.9	\$ 186.3	\$ 127.9	\$ 163.7	\$ 38.8
Non-Cash Items	\$	76.7 \$	51.9	\$ 46.1	\$ 84.4	\$ 70.5	\$ (6.2)
Working Capital and Other	\$	(229.6) \$	192.3	\$ (198.9)	\$ (253.0)	\$ 30.9	\$ 260.5
Cash Flow from Operations	\$	(28.0) \$	358.1	\$ 33.5	\$ (40.7)	\$ 265.1	\$ 293.1
TTM CF from Operations	\$	134.6 \$	470.7	\$ 237.4	\$ 323.0	\$ 616.0	\$ 481.5



- During the second quarter of fiscal 2015, cash flow from operations was \$265.1 million primarily due to the growth in net income and the benefits of the working capital reduction noted above. The trailing twelve months cash flow from operations was \$616.0 million.
- During the second quarter of fiscal 2015, the Company used \$91 million to repurchase 2.3 million shares at an average price of \$39.86. During the quarter, the Board of Directors approved an additional \$250 million for the stock repurchase program, which at the end of the quarter had approximately \$357.1 million remaining.
- During the second quarter of fiscal 2015, the Company paid a dividend of \$0.16 per share, or \$21.8 million in total, and \$43.9 million fiscal year to date.
- Cash and cash equivalents at the end of the quarter were \$903.3 million, of which \$812.7 million was held outside the United States; net debt (total debt less cash and cash equivalents) was approximately \$1.2 billion.

#### **Forward-Looking Statements**

This document contains certain "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements are based on management's current expectations and are subject to uncertainty and changes in facts and circumstances. The forward-looking statements herein include statements addressing future financial and operating results of Avnet and may include words such as "will," "anticipate," "estimate," "forecast," "expect," "believe," and "should," and other words and terms of similar meaning in connection with any discussions of future operating or financial performance, business prospects or market conditions. Actual results may differ materially from the expectations contained in the forward-looking statements.

The following factors, among others, could cause actual results to differ materially from those described in the forward-looking statements: the Company's ability to retain and grow market share and to generate additional cash flow, risks associated with any acquisition activities and the successful integration of acquired companies, declines in sales, changes in business conditions and the economy in general, changes in market demand and pricing pressures, any material changes in the allocation of product or product rebates by suppliers, and other competitive and/or regulatory factors affecting the businesses of Avnet generally.

More detailed information about these and other factors is set forth in Avnet's filings with the Securities and Exchange Commission, including the Company's reports on Form 10-K, Form 10-Q and Form 8-K. Except as required by law, Avnet is under no obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise.

#### **Organic Sales**

Organic sales is defined as reported sales adjusted for the impact of acquisitions and divestitures by adjusting Avnet's prior periods to include the sales of acquired businesses and exclude the sales of divested businesses as if the acquisitions and divestitures had occurred at the beginning of the earliest period presented.

#### **Non-GAAP Financial Information**

In addition to disclosing financial results that are determined in accordance with generally accepted accounting principles in the United States ("GAAP"), the Company also discloses in this document certain non-GAAP financial information including adjusted operating income, adjusted net income and adjusted diluted earnings per share, as well as sales adjusted for the impact of acquisitions and other items (as defined in the Organic Sales section of this document). Management believes organic sales is a useful measure for evaluating current period performance as compared with prior periods and for understanding underlying trends.

Management believes that operating income adjusted for (i) restructuring, integration and other expenses, and (ii) amortization of acquired intangible assets and other, is a useful measure to help investors better assess and understand the Company's operating performance, especially when comparing results with previous periods or forecasting performance for future periods, primarily because management views the excluded items to be outside of Avnet's normal operating results or non-cash in nature. Management analyzes operating income without the impact of these items as an indicator of ongoing margin performance and underlying trends in the business. Management also uses these non-GAAP measures to establish operational goals and, in some cases, for measuring performance for compensation purposes.

Management believes net income and diluted EPS adjusted for (i) the impact of the items described above, (ii) certain items impacting income tax expense and (iii) the gain on legal settlement is useful to investors because it provides a measure of the Company's net profitability on a more comparable basis to historical periods and provides a more meaningful basis for forecasting future performance. Additionally, because of management's focus on generating shareholder value, of which net profitability is a primary driver, management believes net income and diluted EPS excluding the impact of these items provides an important measure of the Company's net results for the investing public.

Other metrics management monitors in its assessment of business performance include return on working capital (ROWC), return on capital employed (ROCE) and working capital velocity (WC velocity).

- ROWC is defined as annualized adjusted operating income (as defined above) divided by the sum of the monthly average balances of receivables and inventories less accounts payable.
- ROCE is defined as annualized, tax effected adjusted operating income (as defined above) divided by the monthly average balances of interestbearing debt and equity (including the impact of adjustments to operating income discussed above) less cash and cash equivalents.
- WC velocity is defined as annualized sales divided by the sum of the monthly average balances of receivables and inventories less accounts payable.

Any analysis of results and outlook on a non-GAAP basis should be used as a complement to, and in conjunction with, results presented in accordance with GAAP. A reconciliation of the GAAP financial measures to the non-GAAP financial measures is included in the Company's press release dated January 22, 2015 (Exhibit 99.1) in this Current Report on Form 8-K.