

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For Quarter Ended September 30, 1994

Commission File #1-4224

Avnet, Inc.
(Exact name of registrant as specified in its charter)

New York
(State or other jurisdiction of incorporation or organization)

11-1890605
IRS Employer I.D. Number

80 Cutter Mill Road, Great Neck, N.Y.
(Address of principal executive offices)

11021
(Zip Code)

Registrant's telephone number, including area code 516-466-7000

Not Applicable
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.

Yes No

The number of shares of the registrant's Common Stock (net of treasury shares) as of the close of the period covered by this report 40,650,465 shs.

The number of units then outstanding of other publicly-traded securities of the registrant:

6% Conv. Sub. Debs. Due April 15, 2012 \$105,285,000
6 7/8% Notes Due March 15, 2004 \$100,000,000

AVNET, INC. AND SUBSIDIARIES

INDEX

Part I. Financial Information	Page No.
Item 1. Financial Statements.	
Consolidated Condensed Balance Sheets - September 30, 1994 and July 1, 1994	3
Consolidated Condensed Statements of Income - First Quarters Ended September 30, 1994 and October 1, 1993	4
Consolidated Condensed Statements of Cash Flows - First Quarters Ended September 30, 1994 and October 1, 1993	5

Item 2. Management's Discussion and Analysis

8 - 10

Part II. Other Information

Item 6. Exhibits and Reports from Form 8-K

a. The following documents are filed as
part of this report:

*Exhibit 11.1 Computation of Earnings per
share - Primary 11

*Exhibit 11.2 Computation of Earnings per
share - Fully Diluted 12

Signature Page

13

* Filed herewith

PART I - FINANCIAL INFORMATION

AVNET, INC. AND SUBSIDIARIES
 CONSOLIDATED CONDENSED BALANCE SHEETS
 (dollars in thousands)

Item I. Financial Statements

	September 30, 1994 (unaudited)	July 1, 1994 (audited)
Assets:		
Current assets:		
Cash and cash equivalents	\$ 64,163	\$ 53,876
Receivables, less allowances of \$21,244 and \$21,975, respectively	601,762	573,569
Inventories (Note 3)	672,116	627,022
Other	10,494	9,614
Total current assets	1,348,535	1,264,081
Property, plant & equipment, at cost, net	118,330	115,146
Intangibles and other assets	431,554	408,460
Total assets	\$1,898,419	\$1,787,687
Liabilities:		
Current liabilities:		
Borrowings due within one year	\$ 101	\$ 47
Accounts payable	263,889	252,915
Accrued expenses and other	157,162	123,135
Total current liabilities	421,152	376,097
Long-term debt, less due within one year	341,278	303,075
Commitments and Contingencies (Note 4)		
Total liabilities	762,430	679,172
Shareholders' equity (Note 5):		
Common stock \$1.00 par, authorized 60,000,000 shares, issued 41,130,000 shares and 41,104,000 shares, respectively	41,130	41,104
Additional paid-in capital	308,187	307,149
Retained earnings	803,094	780,266
Cumulative translation adjustments	(6,110)	(9,692)
Common stock held in treasury at cost, 445,000 shares and 445,000 shares, respectively	(10,312)	(10,312)
Total shareholders' equity	1,135,989	1,108,515
Total liabilities and shareholders' equity	\$1,898,419	\$1,787,687

SEE NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

AVNET, INC. AND SUBSIDIARIES
CONSOLIDATED CONDENSED STATEMENTS OF INCOME
(thousands except per share data)

	First Quarter Ended	
	September 30, 1994	October 1, 1993
	(unaudited)	
Revenues:		
Sales	\$ 953,115	\$ 878,002
Investment and other income, net	700	578
	953,815	878,580
Costs and expenses:		
Cost of sales	767,110	705,050
Selling, shipping, general and administrative	124,567	121,770
Depreciation and amortization	6,530	6,033
Restructuring and integration	--	22,702
Interest	5,122	3,201
	903,329	858,756
Income before income taxes and cumulative effect of a change in accounting principle	50,486	19,824
Income taxes	21,559	9,714
Income before cumulative effect of a change in accounting principle	28,927	10,110
Cumulative effect of a change in the method of accounting for income taxes	--	(2,791)
Net income	\$ 28,927	\$ 7,319
Earnings per share: (Note 6)		
Income before cumulative effect of a change in accounting principle	\$0.69	\$0.25
Cumulative effect of a change in the method of accounting for income taxes	--	(0.07)
Net income	\$0.69	\$0.18
Shares used to compute earnings per share (Note 6)	43,332	40,793

SEE NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

AVNET, INC. AND SUBSIDIARIES
CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS
(dollars in thousands)

	First Quarter Ended	
	September 30, 1994	October 1, 1993
	(unaudited)	
Cash flows from operating activities:		
Net income	\$ 28,927	\$ 7,319
Add non-cash and other reconciling items:		
Depreciation and amortization	8,168	7,473
Deferred taxes	(365)	(498)
Cumulative effect of change in accounting for income taxes	--	2,791
Other, net (Note 7)	4,061	3,970
	40,791	21,055
Receivables	(25,747)	(49,395)
Inventories	(36,063)	10,882
Payables, accruals and other, net	35,569	29,172
Net cash flows provided from operations	14,550	11,714
Cash flows from financing activities:		
Issuance of bank debt	38,500	166,900
Payment of other debt	(2,600)	(126)
Cash dividends (Note 7)	--	(11,426)
Other, net	620	5,800
Net cash flows provided from financing	36,520	161,148
Cash flows from investing activities:		
Purchases of property, plant and equipment	(8,311)	(4,808)
Acquisition of operations (Note 7)	(32,472)	(330,959)
Other, net	--	(51)
Net cash flows used for investing	(40,783)	(335,818)
Cash and cash equivalents:		
- increase (decrease)	10,287	(162,956)
- at beginning of year	53,876	219,827
- at end of period	\$ 64,163	\$ 56,871
Additional cash flow information (Note 7)		

SEE NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

AVNET, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

1. In the opinion of the Company, the accompanying unaudited consolidated condensed financial statements contain all adjustments (consisting of normal recurring accruals) necessary to present fairly the financial position as of September 30, 1994 and July 1, 1994; the results of operations for the first quarters ended September 30, 1994 and October 1, 1993; and the cash flows for the first quarters ended September 30, 1994 and October 1, 1993.
2. The results of operations for the first quarter ended September 30, 1994 are not necessarily indicative of the results to be expected for the full year.

3. Inventories:
(Thousands)

	September 30, 1994	July 1, 1994
Finished goods	\$569,155	\$554,813
Work in process	3,996	2,730
Purchased parts and raw materials	98,965	69,479
	\$672,116	\$627,022

4. From time to time, the Company may become liable with respect to pending and threatened litigation, taxes, and environmental and other matters. The Company has been designated a potentially responsible party or has had other claims made against it in connection with environmental clean-ups at several sites. Based upon the information known to date, the Company believes that it has appropriately reserved for its share of the costs of the clean-ups and it is not anticipated that any contingent matters will have a material adverse impact on the Company's financial condition, liquidity or results of operations.
5. Number of shares of common stock reserved for conversion, warrants, options and other rights: 4,928,638
6. Solely for the purpose of calculating earnings per share for the first quarter ended September 30, 1994, common shares issuable upon conversion of the 6% Convertible Subordinated Debentures were considered common equivalent shares and the net interest expense applicable to such Debentures was eliminated. The dilutive effect on the current quarter's earnings per share was approximately \$.02. In the prior year's first quarter an adjustment was not made because the impact of including the 6% Debentures would have been anti-dilutive.

AVNET, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

7. Additional cash flow information:

Other non-cash and reconciling items primarily include the provision for doubtful accounts.

Due to the change in the Company's fiscal year and its historical dividend payment dates, the July 1, 1994 dividend payment was paid in fiscal 1994 and accordingly, no cash was used for dividends in the first quarter of fiscal 1995.

Cash expended for the acquisition of operations in the first quarters of fiscal 1995 and 1994 include primarily the cash paid for the acquisitions of Penstock, Inc. and Hall-Mark Electronics (See Note No. 8), respectively.

Interest and income taxes paid in the first quarters were as follows:
(Thousands)

	Fiscal	
	1995	1994
Interest	\$5,101	\$2,284
Income taxes	\$6,625	\$5,863

8. On July 1, 1993, the Company completed the acquisition of all of the stock of Hall-Mark Electronics Corporation, the nation's third largest distributor of electronic components, pursuant to an Agreement and Plan of Merger dated April 20, 1993. Each share of Hall-Mark common stock was exchanged for \$20 in cash and 0.45 shares of Avnet common stock, which had a market value of \$34.1875 per share on July 1, 1993. The total cost of the acquisition including expenses was approximately \$496,559,000, consisting of the cost for the Hall-Mark common stock of \$218,409,000 in cash, \$166,093,000 in Avnet stock and \$2,532,000 in Avnet stock options (net of related tax benefits of \$1,950,000), and the cost for the refinancing of Hall-Mark bank debt of \$109,525,000. The \$327,934,000 of funding required to complete the transaction was financed through cash on hand, proceeds from the exercise of Hall-Mark options and warrants, and borrowings under a credit facility with NationsBank of North Carolina, N.A. The transaction was accounted for as a purchase.

Item 2. Management's Discussion and Analysis

Results of Operations

For the first quarter of 1995 ended September 30, 1994, consolidated sales were a record \$953.1 million, up 9% when compared with last year's first quarter sales of \$878.0 million. The increase in sales came entirely from the Company's Electronic Marketing Group, as sales of the Video Communications Group were slightly down and sales of the Electrical and Industrial Group were flat. The current year's sales include the sales of Penstock, DeMico and Adelsy, which were acquired subsequent to the first quarter of 1994. Penstock, the nation's leading technical specialist distributor of microwave and radio frequency products and related value-added services, was acquired in July 1994. Adelsy and DeMico, electronics component distributors based in Italy, were acquired at the end of September 1993 and in March 1994, respectively.

Gross profit margins of 19.5% on a consolidated basis in the first quarter of 1995 were lower by 2/10 of 1% as compared with 19.7% in the first quarter of last year. However, operating expenses as a percentage of sales were 13.7%, down 9/10 of 1% as compared with 14.6% in the first quarter of 1994 (before restructuring and integration costs described below). This resulted in an increase in operating income as a percentage of sales to 5.8% in the first quarter of 1995 as compared with 5.1% in the first quarter of 1994. Operating income (income before interest, other income and taxes) as a percentage of sales has increased sequentially over the last six quarters.

Investment and other income increased slightly as compared with the first quarter of 1994; however, investment and other income, have had no material effect on earnings since the Company liquidated its marketable securities portfolio to partially fund the July 1, 1993 acquisition of Hall-Mark Electronics. Interest expense was substantially higher in the first quarter of 1995 as compared with the same quarter last year due to the combination of increased interest rates and increased borrowings to finance the growth in business. The Company's effective tax rate decreased slightly in the first quarter of 1995 as compared with the first quarter of 1994 due primarily to the mix of earnings between the domestic and foreign operations to which different tax rates apply.

As a result of the above, net income for the first quarter of 1995 was \$28.9 million, a record for any first quarter in the Company's history, up 20% when compared with \$24.1 million (before one-time special charges) in the first quarter of last year. Earnings as a percentage of sales were up 3/10 of 1% to 3.0% as compared with 2.7% in the first quarter of last year. Earnings per share were \$0.69 as compared with \$0.59 (before one-time special charges) in the first quarter of last year. Earnings per share for the current year's first quarter were reduced to \$0.69 by the approximately \$0.02 dilutive effect of the required inclusion as common stock equivalents of the Company's 6% Convertible Subordinated Debentures due April 15, 2012. In the first quarter of 1994, the conversion of such debentures was not taken into account in calculating earnings per share due to their anti-dilutive effect.

During the first quarter of 1994, the Company recorded one-time special charges which negatively impacted net income by \$16.8 million or \$0.41 per share. After such charges, net income was \$7.3 million or \$0.18 per share. The one-time charges included \$22.7 million (\$13.5 million after tax) of restructuring and integration costs associated with the July 1, 1993 acquisition of Hall-Mark Electronics and the restructuring of the Electrical and Industrial Group and \$0.5 million for the impact of the retroactive increase in federal income tax rates enacted in fiscal 1994 as it related to fiscal 1993 income. Additionally, in the first quarter of 1994, the Company adopted the provisions of Statement of Financial Accounting Standards (SFAS) No. 109 "Accounting for Income Taxes" and recognized a charge for the cumulative effect of the change in accounting principle in the amount of \$2.8 million.

Subsequent to the end of the first quarter of 1995, incoming orders and actual shipments (both in the aggregate and average per day) for the fiscal month of October were higher than in the comparable period last year and were also higher

than in July 1995, the first month of the immediately preceding quarter.

The Company's Electronic Marketing Group's sales in the first quarter of 1995 were \$849.8 million, accounting for 89% of consolidated sales, compared with \$773.0 million, or 88% of consolidated sales, in the first quarter of last year.

Of this \$76.8 million or 10% increase in sales, approximately \$30 million was attributable to Penstock, DeMico and Adelsy, which were acquired subsequent to last year's first quarter. The Group's gross profit margins were lower than in the prior year, but lower operating expenses as a percentage of sales more than offset the decrease in gross profit margins. As a result, Group earnings were up 18% and its profit margin on sales increased by 2/10 of 1% compared with last year's first quarter. The Group's Hamilton Hallmark, Time Electronics, Allied Electronics and European operations posted improved performance. The three acquisitions noted above also contributed to the Group's improved profitability.

The Video Communication Group's first quarter sales, which represented 6% of consolidated sales compared with 7% in last year's first quarter, were \$56.2 million as compared with \$57.9 million in the comparable period last year, due to product transitioning from satellite TV decoders to more profitable DBS (direct broadcast satellite) business. Group earnings increased by 60% compared with the prior year period due to this product mix transition.

The Electrical and Industrial Group's first quarter of 1995 sales, which represented 5% of Avnet's consolidated sales in both the current and prior year's first quarters, were flat compared with 1994's first quarter. The Group's profitability for the first quarter was somewhat improved over the prior year period.

Liquidity and Capital Resources

During the first quarter of 1995, the Company generated \$40.8 million from income before depreciation and other non-cash items, and used \$26.2 million for working capital needs resulting in \$14.6 million of net cash flows from operations. In addition, the Company used \$7.7 million for other normal business operations including purchases of property, plant and equipment and other items. This resulted in \$6.9 million being generated from normal business operations. The Company also used \$35.1 million in connection with acquisitions, primarily Penstock, including the payoff of almost \$2.6 million of Penstock's outstanding debt. This overall net use of cash of \$28.2 million was financed by a \$38.5 million increase in bank debt offset by a \$10.3 million increase in cash.

The Company's quick assets at September 30, 1994, totaled \$665.9 million compared with \$627.4 million at July 1, 1994, and exceeded the Company's current liabilities by \$244.8 million compared with a \$251.3 million excess at July 1, 1994. Working capital at September 30, 1994 was \$927.4 million compared with \$888.0 million at July 1, 1994. At the end of the first quarter, to support each dollar of current liabilities, the Company had \$1.58 of quick assets and \$1.62 of other current assets for a total of \$3.20 of current assets compared with \$3.36 at July 1, 1994.

During the first quarter of 1995, shareholders' equity increased by \$27.5 million to \$1,136.0 million at September 30, 1994, while long-term debt increased by \$38.2 million to \$341.3 million. As a result, the long-term debt to capital (shareholder's equity plus long-term debt) ratio was 23.1% at September 30, 1994 compared with 21.5% at July 1, 1994.

At September 30, 1994, the Company did not have any material commitments for capital expenditures. The Company and the former owners of a Company-owned site in Oxford, North Carolina have entered into a Consent Decree and Court Order with

the Environmental Protection Agency (EPA) for the environmental clean-up of the site, the cost of which, according to the EPA's remedial investigation and feasibility study, is estimated to be approximately \$6.3 million, exclusive of the \$1.5 million in EPA past costs paid by the potentially responsible parties (PRP's). Pursuant to a Consent Decree and Court Order entered into between the Company and the former owners, the former owners have agreed to bear at least 70%

of the clean-up costs of the site, and the Company will be responsible for not more than 30% of those costs. The Company is also a PRP in an environmental clean-up at a site in North Smithfield, Rhode Island and has had a claim made against it by a third party with respect to a clean-up site in Hempstead, New York. In addition, the Company has received notice from a third party of its intention to seek indemnification for costs it may incur in connection with an environmental clean-up at a site in Rush, Pennsylvania resulting from the alleged disposal of wire insulation material at the site by a former unit of the Company.

Based upon the information known to date, the Company believes that it has appropriately accrued in the financial statements for its share of the costs of the clean-up at these sites. The Company is also a PRP with respect to an environmental clean-up site in Huguenot, New York. At this time, the Company cannot estimate the amount of its potential liability, if any, for clean-up costs

in connection with this site, but does not anticipate that these matters or any other contingent matters will have a material adverse impact on the Company's financial condition, liquidity or results of operations,

The Company is not now aware of any commitments, contingencies or events within its control which may significantly change its ability to generate sufficient cash from internal or external sources to meet its needs.

COMPUTATION OF EARNINGS PER SHARE - PRIMARY

	First Quarter Ended	
	September 30, 1994	October 1, 1993
	(unaudited)	
A. Primary earnings per share:		
Common shares outstanding (weighted average)	40,675,692	40,529,214
Common equivalent shares:		
Conversion of convertible debentures (weighted average) (Note 6)	2,448,487	--
Contingent shares issuable	103,991	107,076
Exercise of warrants and options using the treasury method	104,054	156,695
Total common and common equivalent shares	43,332,224	40,792,985
Income before cumulative effect of a change in accounting principle	\$28,927,029	\$10,109,935
Interest expense on convertible debentures - net of taxes (Note 6)	947,158	--
Income used for computing earnings per share before cumulative effect of a change in accounting principle	\$29,874,187	\$10,109,935
Cumulative effect of a change in the method of accounting for income taxes	--	(2,790,839)
Income used for computing earnings per share	\$29,874,187	\$ 7,319,096
Primary earnings per share:		
Income before cumulative effect of a change in accounting principle	\$0.69	\$0.25
Cumulative effect of change in the method of accounting for income taxes	--	(0.07)
Net income	\$0.69	\$0.18

SEE NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

COMPUTATION OF EARNINGS PER SHARE - FULLY DILUTED

	First Quarter Ended	
	September 30, 1994	October 1, 1993
	(unaudited)	
B. Fully diluted earnings per share:		
Common and common equivalents (Note 6)	43,332,224	40,792,985

Additional dilution upon exercise of options and warrants	40,648	89,742
Total fully diluted shares	43,372,872	40,882,727
Income before cumulative effect of a change in accounting principle	\$28,927,029	\$10,109,935
Interest expense on convertible debentures - net of taxes (Note 6)	947,158	--
Income used for computing earnings per share before cumulative effect of a change in accounting principle	\$29,874,187	\$10,109,935
Cumulative effect of change in the method of accounting for income taxes	--	(2,790,839)
Income used for computing earnings per share	\$29,874,187	\$ 7,319,096
Fully diluted earnings per share:		
Income before cumulative effect of a change in accounting principle	\$0.69	\$0.25
Cumulative effect of a change in the method of accounting for income taxes	--	(0.07)
Net income	\$0.69	\$0.18

SEE NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

S I G N A T U R E

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Avnet, Inc.
(Registrant)

By: s/Raymond Sadowski
Raymond Sadowski
Senior Vice President,
Chief Financial Officer
and Assistant Secretary

By: s/John F. Cole
John F. Cole
Controller and Principal
Accounting Officer

November 14, 1994
Date

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE CONSOLIDATED BALANCE SHEET AND INCOME STATEMENT AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.

1000

QTR-1	
JUN-30-1995	SEP-30-1994
	64,163
	0
623,006	
21,244	
672,116	
1,348,535	291,537
173,207	
1,898,419	
421,152	341,278
	41,130
0	0
	1,094,859
1,898,419	953,115
953,815	
	767,110
767,110	
6,530	
0	
5,122	
50,486	
21,559	
28,927	0
	0
	0
	28,927
	0.69
	0.69