### SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

### CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported) January 26, 2000

### AVNET, INC.

(Exact name of Registrant as Specified in its Charter)

New York 1-4224 11-1890605 (State or Other Jurisdiction (Commission (I.R.S. Employer of Incorporation) File Number) Identification No.)

2211 South 47th Street, Phoenix, Arizona 85034

(Address of Principal Executive Offices) (Zip Code)

Registrant's Telephone Number, Including Area Code (480) 643-2000

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Item 5. Other Events

Date: January 26, 2000

The following Press Release of Avnet, Inc. was issued January 26, 2000. Such Press Release is filed as Exhibit 99 attached hereto.

Item 7. Financial Statements and Exhibits

- (a) Inapplicable.
- (b) Inapplicable.
- (c) Exhibits:
  - 27 Financial Data Schedule (electronic filing only)
  - 99 Press Release of Avnet, Inc.

### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Avnet, Inc. (Registrant)

/s/ Raymond Sadowski

By:
Raymond Sadowski

Senior Vice President and Chief Financial Officer 3

### EXHIBIT INDEX

Exhibit Number		Description of Exhibit
27		Financial Data Schedule (electronic filing only)
99		Press Release of Avnet, Inc. issued January 26, 2000
	3	

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6-MOS
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[AVNET, INC. letterhead]

PRESS RELEASE

#### JANUARY 26, 2000

### AVNET REPORTS SECOND QUARTER RESULTS AND SUCCESSFUL INTEGRATION OF MARSHALL INDUSTRIES

Phoenix, Arizona -- Avnet, Inc. (NYSE:AVT) reported results today for its second quarter and first half ended December 31, 1999 which included the impact of its October 20, 1999 acquisition of Marshall Industries, the largest acquisition in the history of the electronic components distribution industry. Net income, excluding special charges described below was \$32.7 million, or \$0.79 per share on a diluted basis, in the second quarter of fiscal 2000 as compared with \$26.5 million, or \$0.74 per share on a diluted basis, in last year's second quarter. Sales for the second quarter of fiscal 2000 were a record \$2.10 billion, up 38% as compared with sales of \$1.53 billion in the second quarter of last year. Including the special charges referred to below, the current year's second quarter net income was \$15.1 million, or \$0.37 per share on a diluted basis.

For the first half of fiscal 2000, Avnet reported net income, excluding special charges, of \$58.8 million, or \$1.53 per share on a diluted basis, as compared with net income, excluding special charges, of \$57.9 million, or \$1.59 per share on a diluted basis, in the first half of last year. Sales for the first half of the current fiscal year were \$3.76 billion as compared with \$3.11 billion in the first half of last year.

Included in the Company's current year second quarter results are \$28.0 million pre-tax (\$17.7 million included in operating expenses and \$10.3 included in cost of sales) and \$17.6 million after-tax, or \$0.42 per share on a diluted basis, of incremental special charges associated with the integration of Marshall Industries (\$18.4 million pre-tax), the reorganization of the Company's Electronics Marketing Asian operations (\$5.4 million pre-tax), and costs related to the consolidation of the Company's Electronics Marketing European warehousing operations and costs incurred in connection with its lawsuit against Wyle Laboratories, Inc. (\$4.2 million pre-tax). The charges related to the integration of Marshall Industries and the reorganization of the Asian operations include severance, inventory reserves required related to supplier terminations, real property lease terminations, employee and facility relocation costs, special incentive payments and other items.

The results for the first half of fiscal 2000 also include \$6.1 million pre-tax (included in operating expenses), \$4.0 million after-tax and \$0.11 per share on a diluted basis of incremental special charges recorded in the first quarter associated with the reorganization of the Company's Electronics Marketing European operations consisting primarily of costs related to the consolidation of warehousing operations. These charges were for severance, adjustment of the carrying value of fixed assets, real property lease terminations and other items. Including the special charges referred to above, the first half of fiscal 2000 net income and diluted earnings per share were \$37.3 million and \$0.97, respectively. Diluted earnings per share for the first half of fiscal 2000 is less by \$0.03 than the sum of the applicable amounts for the first and second quarters due to the effect of the issuance of shares in connection with the acquisition of Marshall Industries and the amount of the special items.

The comparative first half of fiscal 1999 results mentioned above do not include \$26.5 million pre-tax, \$15.7 million after-tax and \$0.43 per share on a diluted basis of incremental special charges recorded in the first quarter associated principally with the reorganization of the Company's Electronics Marketing European operations. Approximately \$18.6 million of the pre-tax charge was included in operating expenses and \$7.9 million was included in cost of sales. These charges included severance, inventory reserves required related to supplier terminations and other items. Including these charges, the first half of fiscal 1999 net income and diluted earnings per share were \$42.2 million and \$1.16, respectively.

Roy Vallee, Avnet's Chairman and CEO, stated that excluding the impact of acquisitions and divestitures, second quarter fiscal 2000 sales were approximately 9% higher than a year ago, and up roughly 2% on a sequential quarterly basis. He further stated that with the acquisition of Marshall Industries, Avnet has regained the number one position in the strategically important North American electronic components distribution market. Mr. Vallee went on to say that he was pleased by the rapid and highly successful integration of Marshall which included the full merger of computer systems and sales forces within forty-five days following the acquisition. He further added that the successful integration of Marshall and the other cost savings actions taken in connection with the reorganization of Electronics Marketing has resulted in sequential operating margin improvement and the lowest ratio of operating expenses to sales in the Company's history.

Sales for Electronics Marketing ("EM") in the second quarter of fiscal 2000 were a record \$1.51 billion as compared with \$1.15 billion in last year's second quarter and \$1.23 billion in the first quarter of fiscal 2000. EM's operating income, excluding special charges and before allocation of corporate headquarters' expenses, was \$74.6 million as compared with \$61.5 million and \$59.3 million in the second quarter of last year and the first quarter of the current year, respectively. On a pro forma basis, EM's sales (excluding the impact of acquisitions, divestitures and Avnet Applied Computing which was separated into its own group) were up approximately 16% and 1% as compared with the second quarter of last year and the first quarter of the current year.

The Computer Marketing Group's ("CMG") sales in the second quarter of fiscal 2000 were \$459.5 million, up approximately 23% as compared with \$375.0 million in last year's second quarter and up approximately 7% as compared with sales of \$428.3 in the first quarter of fiscal 2000. CMG's operating income before the allocation of corporate headquarters' expenses was \$8.5 million in the current year's second quarter as compared with \$9.5 million and \$8.6 million in the second quarter of last year and the first quarter of the current fiscal year, respectively.

Avnet Applied Computing ("AAC"), which was successfully launched by combining certain segments from EM's and CMG's operations, started operating in North America as of the beginning of the second quarter of fiscal 2000 and will begin operating in Europe and Asia by the end of the current fiscal year. AAC's sales and operating income (North America only) were \$136.4 million and \$4.2 million, respectively, in the second quarter of fiscal 2000. AAC sales for Europe and Asia in the second quarter of fiscal 2000, which were included in EM's sales indicated above, were approximately \$132.3 million and \$9.2 million, respectively, making AAC's global sales approximately \$277.9 million.

Phoenix, Arizona-based Avnet, Inc., a Fortune 300 company with annual sales exceeding \$6.4 billion (\$9.0 billion pro forma including acquisitions), is one of the world's largest distributors of semiconductor, interconnect, passive and electromechanical components and computer products from the industry's leading manufacturers. Serving customers in 60 countries, Avnet markets, inventories and adds value to these products and provides world-class supply-chain integration, engineering design and technical services. The Company's Web site is located at www.avnet.com.

## AVNET, INC. (MILLIONS EXCEPT PER SHARE DATA)

INCLUDING SPECIAL ITEMS (1)

### SECOND QUARTERS ENDED

	DECEMBER 31, 1999(1)	JANUARY 1, 1999	% CHANGE
Sales	\$2,102.8	\$1,526.9	+ 38%
Income before income taxes	28.4	45.9	- 38%
Net income	15.1	26.5	- 43%
Earnings per share: Basic Diluted	\$0.37 \$0.37	\$0.74 \$0.74	- 50% - 50%
EXCLUDING SPECIAL ITEMS(1)	SECONE	QUARTERS ENDED	
	DECEMBER 31, 1999(1)	JANUARY 1, 1999	% CHANGE
Sales	\$2,102.8	\$1,526.9	+ 38%
Income before income taxes	56.5	45.9	+ 23%
Net income	32.7	26.5	+ 23%
Earnings per share:	\$0.80	\$0.74	+ 8%

<sup>(1)</sup> Fiscal 2000 second quarter results include the impact of incremental special charges associated with the integration of Marshall Industries, the reorganization of the Company's Electronics Marketing Asian operations, costs related to the consolidation of the Company's Electronics Marketing European warehousing operations and costs incurred in connection with its lawsuit against Wyle Laboratories, Inc. amounting to \$28.0 million pre-tax, \$17.6 million after-tax and \$0.42 per share on a diluted basis.

#### AVNET, INC. (MILLIONS EXCEPT PER SHARE DATA)

INCLUDING SPECIAL ITEMS(1)(2)	FIRST HALVES ENDED			
		JANUARY 1, 1999(2)		
Sales	\$3,757.1	\$3,108.5	+21%	
Income before income taxes	67.8	74.6	-9%	
Net income	37.3	42.2	-12%	
Earnings per share: Basic Diluted  EXCLUDING SPECIAL ITEMS(1)(2)		\$ 1.16 VES ENDED	-16% -16%	
	DECEMBER 31, 1999(1)	JANUARY 1,	% CHANGE	
Sales	\$3,757.1	\$3,108.5	+21%	
Income before income taxes	102.0	101.1	+1%	
Net income	58.8	57.9	+2%	
Earnings per share: Basic Diluted	\$ 1.54 \$ 1.53	\$ 1.60 \$ 1.59	-4% -4%	

(1) Fiscal 2000 first half results include the second quarter special charges referred to in note 1 on page 3 and first quarter special charges associated with the reorganization of the Company's Electronics Marketing European operations amounting to \$6.1 million pre-tax, \$4.0 million after-tax and \$0.11 per share on a diluted basis. The total special charges for the first half of fiscal 2000 amounted to \$34.1 million pre-tax, \$21.6 million after-tax and \$0.53 per share on a diluted basis.

(2) Fiscal 1999 first half special items consist of the impact of incremental special charges (recorded in the first quarter) associated with the reorganization of the Company's Electronics Marketing Group amounting to \$26.5 million pre-tax, \$15.7 million after-tax and \$0.43 per share on a diluted basis.

# AVNET, INC. CONSOLIDATED STATEMENTS OF INCOME (THOUSANDS EXCEPT PER SHARE DATA)

	SECOND QUARTERS ENDED	
	DECEMBER 31, 1999(1)	JANUARY 1, 1999
Sales Cost of sales	\$2,102,771 1,820,102	\$1,526,902 1,298,112
Gross profit	282,669	228,790
Operating expenses	238,509	170,614
Operating income Other income, net Interest expense	44,160 2,007 (17,734)	58,176 753 (13,021)
Income before income taxes	28,433	45,908
Income taxes	13,301	19,374
Net income	\$ 15,132 ======	\$ 26,534 =======
Earnings per share: Basic		\$ 0.74
Diluted	\$ 0.37 ======	\$ 0.74 ======
Shares used to compute earnings per share: Basic	41,117	35,629
Diluted	41,415 ======	36,004 ======

(1) Fiscal 2000 second quarter results include the impact of incremental special charges associated with the integration of Marshall Industries, the reorganization of the Company's Electronics Marketing Asian operations, costs related to the consolidation of the Company's Electronics Marketing European warehousing operations and costs incurred in connection with its law suit against Wyle Laboratories, Inc. amounting to \$28.0 million pre-tax, \$17.6 million after-tax and \$0.42 per share on a diluted basis.

## AVNET, INC. CONSOLIDATED STATEMENTS OF INCOME (THOUSANDS EXCEPT PER SHARE DATA)

### FIRST HALVES ENDED

	DECEMBER 31, 1999(1)	JANUARY 1, 1999(2)
Sales Cost of sales	\$3,757,094 3,243,622	\$3,108,505 2,647,805
Gross profit	513,472	460,700
Operating expenses	420,869	361,398
Operating income Other income, net Interest expense	92,603 2,820 (27,600)	99,302 1,446 (26,169)
Income before income taxes	67,823	74,579
Income taxes	30,545	32,387
Net income	\$ 37,278 =========	\$ 42,192 =======
Earnings per share: Basic Diluted	\$ 0.98 ====== \$ 0.97 ========	\$ 1.17 ======= \$ 1.16 ========
Shares used to compute earnings per share: Basic	38,158	36,029
Diluted	38,410 ========	36,480 =======

- (1) Fiscal 2000 first half results include the second quarter special charges referred to in note 1 on page 5 and first quarter special charges associated with the reorganization of the Company's Electronics Marketing European operations amounting to \$6.1 million pre-tax, \$4.0 million after-tax and \$0.11 per share on a diluted basis. The total special charges for the first half of fiscal 2000 amounted to \$34.1 million pre-tax, \$21.6 million after-tax and \$0.53 per share on a diluted basis.
- (2) Fiscal 1999 first half special items consist of the impact of incremental special charges (recorded in the first quarter) associated with the reorganization of the Company's Electronics Marketing Group amounting to \$26.5 million pre-tax, \$15.7 million after-tax and \$0.43 per share on a diluted basis.

## CONSOLIDATED BALANCE SHEETS (THOUSANDS)

	DECEMBER 31, 1999	JULY 2, 1999
Assets: Current assets:		
Cash and cash equivalents Receivables Inventories Other	\$71,529 1,398,341 1,624,726 84,355	997,247
Total current assets Property, plant & equipment Goodwill Other assets	762,542	2,313,323 194,012 385,648 91,714
Total assets	4,392,438	
Less liabilities: Current liabilities:		
Borrowings due within one year Accounts payable Accrued expenses and other	617,103 742,994 232,033	288 480,377 315,198
Total current liabilities Long-term debt, less due within one year	1,592,130 1,069,202	•
Total liabilities	2,661,332	
Shareholders' equity	\$1,731,106 ======	\$1,397,608