NVNET°

Avnet First Quarter Fiscal Year 2025 Financial Results

October 30, 2024



/ Safe Harbor Statement

This document contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, with respect to the financial condition, results of operations, and business of the Company. You can find many of these statements by looking for words like "believes," "projected", "plans," "expects," "anticipates," "should," "will," "may," "estimates," or similar expressions. These forward-looking statements are subject to numerous assumptions, risks, and uncertainties.

The following important factors, in addition to those discussed elsewhere in the Company's Annual Report on Form 10-K for the fiscal year ended June 29, 2024 and subsequent Quarterly Reports on Form 10-Q and Current Reports on Form 8-K, could affect the Company's future results of operations, and could cause those results or other outcomes to differ materially from those expressed or implied in the forward-looking statements: geopolitical events and military conflicts; pandemics and other health-related crises; competitive pressures among distributors of electronic components; an industry down-cycle in semiconductors; relationships with key suppliers and allocations of products by suppliers; accounts receivable defaults; risks relating to the Company's international sales and operations, including risks relating to repatriating cash, foreign currency fluctuations, inflation, duties and taxes, sanctions and trade restrictions, and compliance with international and U.S. laws; risks relating to acquisitions, divestitures, and investments; adverse effects on the Company's supply chain, operations of its distribution centers, shipping costs, third-party service providers, customers, and suppliers, including as a result of issues caused by military conflicts, terrorist attacks, natural and weather-related disasters, pandemics and health related crises, warehouse modernization, and relocation efforts; risks related to cyber security attacks, other privacy and security incidents, and information systems failures, including related to current or future implementations, integrations, and upgrades; general economic and business conditions (domestic, foreign, and global) affecting the Company's operations and financial performance and, indirectly, the Company's credit ratings, debt covenant compliance, liquidity, and access to financing; constraints on employee retention and hiring; and legislative or regulatory changes.

Any forward-looking statement speaks only as of the date on which that statement is made. Except as required by law, the Company assumes no obligation to update any forward-looking statement to reflect events or circumstances that occur after the date on which the statement is made.

Non-GAAP Financial Measures

Management uses measures which are not recognized in accordance with U.S. generally accepted accounting principles ("GAAP") to evaluate its business and may refer to such measures in this presentation. Please refer to the appendix section of this presentation for non-GAAP definitions and reconciliation of the non-GAAP financial measures to the most directly comparable GAAP measures.

Q1 FY25 Highlights

AVNET

Regional demand

Asia growth Y/Y offset by EMEA and the Americas, as expected

End market demand

Aerospace & defense and compute increased Y/Y

Lead times

Lead times generally stable

Book-to-bill

Remained below parity at end of Q1

\$5.6B

Revenue -12% Y/Y

Operating Margin

2.5% | 3.0%

Adjusted Operating Margin (1)

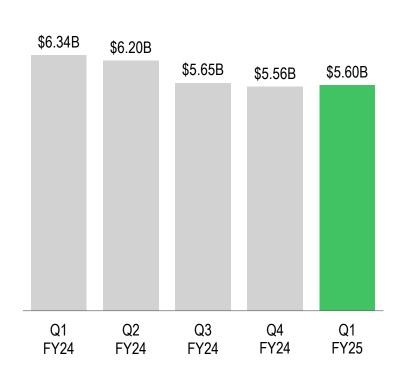
\$0.66

Diluted **EPS**

\$0.92

Adjusted Diluted EPS (1)

Revenue



		Y/Y growth				
	Revenue (\$M)	As reported	Constant currency			
REGIONS						
Americas	\$1,330	(16%)	(16%)			
EMEA	\$1,668	(28%)	(28%)			
Asia	\$2,606	6%	6%			
SEGMENTS						
Electronic Components	\$5,257	(11%)	(11%)			
Farnell	\$347	(18%)	(18%)			
AVNET	\$5,604	(12%)	(12%)			

Q1 Income Statement

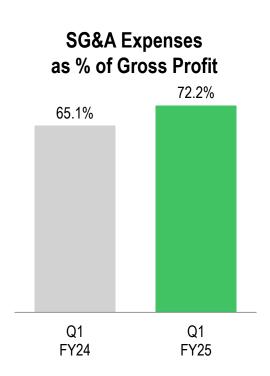




10.8% Gross margin down 97 bps Y/Y and down 72 bps Q/Q

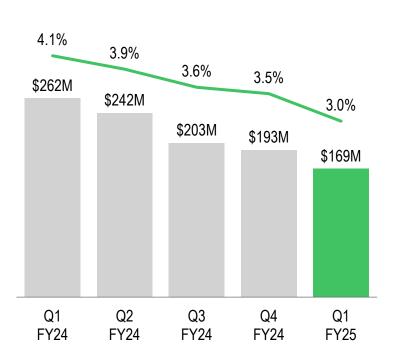
\$439M SG&A expenses – down 10% Y/Y and down 3% Q/Q

72.2% SG&A expenses as a percentage of gross profit



Q1 Adjusted Operating Income (1)

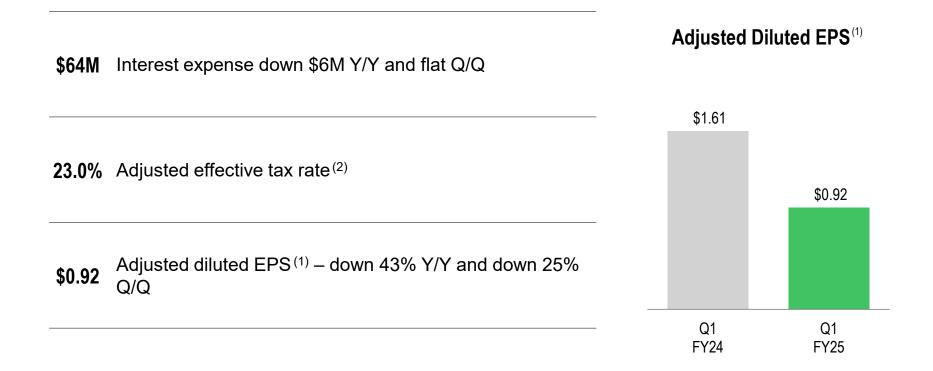




	Adj Op Income ⁽¹⁾ (\$M)	Y/Y growth	Adj Op Margin ⁽¹⁾	Y/Y growth
SEGMENTS				
Electronic Components	\$197	-28%	3.8%	-86 bps
Farnell	\$ 2	-89%	0.5%	-366 bps
Corporate Expenses	(\$30)	-	-	-
AVNET	\$169	-35%	3.0%	-112 bps

Q1 Non-operating & Adjusted Diluted EPS (1)





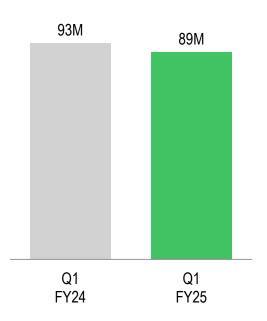
⁽¹⁾ Non-GAAP measure. See Appendices for Non-GAAP Definitions and GAAP to Non-GAAP reconciliation

Non-GAAP measure. GAAP effective tax rate on income before taxes was 21.1% in the first quarter of fiscal 2025. See Appendices for Non-GAAP Definitions

Q1 Balance Sheet & Liquidity

\$5.6B	Inventory – \$145M increase Q/Q, including impact of F/X and inventory received at quarter end
107	WC days – down 3 days Q/Q
3.0x	Gross debt leverage
\$825M	Available committed lines of credit
\$99M	Share repurchases
\$0.33	Dividend – returned \$29M to shareholders

Diluted Shares Outstanding



Outlook for Q2 FY25 (ending December 28, 2024)

Metric	Guidance Range	Midpoint			
Sales	\$5.40B - \$5.70B	\$5.55B			
Adjusted Diluted EPS ⁽¹⁾	\$0.80 - \$0.90	\$0.85			

Factors impacting our Q2 FY25 outlook

- Based on current market conditions
- Implies a sequential sales change of up approximately 2% to down approximately 4%, including flattish sales in each EC region, and it assumes Farnell's performance is generally consistent with the first quarter of fiscal 2025
- Assumes similar interest expense to Q1 FY25, an adjusted effective tax rate of between 21% and 25%, and approximately 89 million average diluted shares outstanding

Non-GAAP Definitions

In addition to disclosing financial results that are determined in accordance with generally accepted accounting principles in the United States ("GAAP"), the Company also discloses certain non-GAAP financial information including (i) adjusted operating income, (ii) adjusted other income (expense), (iii) adjusted income before income taxes, (iv) adjusted income tax expense (benefit), and (v) adjusted diluted earnings per share. See additional discussion, definitions and reconciliations of Non-GAAP measures included as Exhibit 99.1 to the Current Report on Form 8-K filed with the Securities Exchange Commission on October 30, 2024, which can be found on the Company's website at www.ir.avnet.com.

There are also references to the impact of foreign currency in the discussion of the Company's results of operations. When the U.S. Dollar strengthens and the stronger exchange rates of the current year are used to translate the results of operations of Avnet's subsidiaries denominated in foreign currencies, the resulting impact is a decrease in U.S. Dollars of reported results. Conversely, when the U.S. Dollar weakens and the weaker exchange rates of the current year are used to translate the results of operations of Avnet's subsidiaries denominated in foreign currencies, the resulting impact is an increase in U.S. Dollars of reported results. In the discussion of the Company's results of operations, results excluding this impact are referred to as "constant currency." Management believes sales in constant currency is a useful measure for evaluating current period performance as compared with prior periods and for understanding underlying trends. In order to determine the translation impact of changes in foreign currency exchange rates on sales, income or expense items for subsidiaries reporting in currencies other than the U.S. Dollar, the Company adjusts the average exchange rates used in current periods to be consistent with the average exchange rates in effect during the comparative period.

Management believes that operating income adjusted for restructuring, integration and other expenses, and amortization of acquired intangible assets, is a useful measure to help investors better assess and understand the Company's operating performance. This is especially the case when comparing results with previous periods or forecasting performance for future periods, primarily because management views the excluded items to be outside of Avnet's normal operating results or non-cash in nature. Management analyzes operating income without the impact of these items as an indicator of ongoing margin performance and underlying trends in the business. Management also uses these non-GAAP measures to establish operational goals and, in most cases, for measuring performance for compensation purposes. Management measures operating income for its reportable segments excluding restructuring, integration and other expenses, and amortization of acquired intangible assets and other.

Management also believes income tax expense (benefit), net income and diluted earnings per share adjusted for the impact of the items described above, gain on legal settlements and other, foreign currency gains and losses and certain items impacting income tax expense (benefit) are useful to investors because they provide a measure of the Company's net profitability on a more comparable basis to historical periods and provide a more meaningful basis for forecasting future performance. Adjustments to income tax expense (benefit) and the effective income tax rate include the effect of changes in tax laws, certain changes in valuation allowances and unrecognized tax benefits, income tax audit settlements and adjustments to the effective tax rate based upon the expected long-term adjusted effective tax rate. Additionally, because of management's focus on generating shareholder value, of which net profitability is a primary driver, management believes net income and diluted earnings per share excluding the impact of these items provides an important measure of the Company's net profitability for the investing public.

Additional non-GAAP metrics management uses are adjusted operating income margin, which is defined as adjusted operating income divided by sales and the adjusted effective income tax rate, which is defined as adjusted income tax expense divided by adjusted income before income taxes. Any analysis of results and outlook on a non-GAAP basis should be used as a complement to, and in conjunction with, results presented in accordance with GAAP.

Appendix: Reconciliation of GAAP to Non-GAAP Measures

	September 28, 2024				
	(\$ in thousands, except per share amounts)				
GAAP operating income	\$	142,225			
Restructuring, integration, and other expenses		26,351			
Amortization of intangible assets		368			
Adjusted operating income		168,944			
GAAP other expense, net	\$	(3,043)			
Foreign currency loss		4,783			
Adjusted other income, net		1,740			
GAAP income before income taxes	\$	74,738			
Restructuring, integration, and other expenses		26,351			
Amortization of intangible assets		368			
Foreign currency loss		4,783			
Adjusted income before income taxes		106,240			
GAAP income tax expense	\$	15,782			
Restructuring, integration, and other expenses		6,657			
Amortization of intangible assets		87			
Foreign currency loss		1,612			
Income tax expense items, net		298			
Adjusted income tax expense		24,436			
GAAP net income	\$	58,956			
Restructuring, integration, and other expenses (net of tax)		19,694			
Amortization of intangible assets (net of tax)		281			
Foreign currency loss (net of tax)		3,171			
Income tax expense items, net		(298)			
Adjusted net income		81,804			
GAAP diluted earnings per share	\$	0.66			
Restructuring, integration, and other expenses (net of tax)	•	0.22			
Amortization of intangible assets (net of tax)		0.00			
Foreign currency loss (net of tax)		0.04			
Income tax expense items, net		(0.00)			
Adjusted diluted EPS		0.92			
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Quarter Ended

Appendix: Reconciliation of GAAP to Non-GAAP Measures

			Quarters Ended							
	Fiscal Year		June 29,		March 30,		December 30,		September 30,	
		2024		2024		2024		2023		2023
			(\$ in thousands, except per share amounts)							
GAAP operating income	\$	844,367	\$	164,189	\$	190,151	\$	236,257	\$	253,769
Restructuring, integration, and other expenses		52,550		28,417		11,847		5,235		7,051
Amortization of intangible assets		3,130		828		712		712		878
Adjusted operating income		900,047		193,434		202,710		242,204		261,698
GAAP other (expense) income, net	\$	(15,736)	\$	1,409	\$	(14,707)	\$	(8,397)	\$	5,960
Foreign currency loss (gain) and other, net		27,730		680		17,850		9,200		_
Adjusted other (expense) income, net		11,994		2,089		3,143		803		5,960
GAAP income before income taxes	\$	632,263	\$	101,324	\$	101,948	\$	153,558	\$	275,432
Restructuring, integration, and other expenses		52,550		28,417		11,847		5,235		7,051
Amortization of intangible assets		3,130		828		712		712		878
Foreign currency loss (gain) and other, net		27,730		680		17,850		9,200		_
Gain on legal settlements and other		(86,499)		_		_		_		(86,499)
Adjusted income before income taxes		629,174		131,249		132,357		168,705		196,862
GAAP income tax expense	\$	133,564	\$	18,659	\$	13,114	\$	35,627	\$	66,164
Restructuring, integration, and other expenses		13,000		7,251		2,772		1,274		1,703
Amortization of intangible assets		700		185		156		156		203
Foreign currency loss (gain) and other, net		7,373		88		5,251		2,034		_
Gain on legal settlements and other		(20,434)		_		_		_		(20,434)
Income tax expense items, net		4,992		(6,489)		10,472		1,399		(390)
Adjusted income tax expense		139,195		19,694		31,765		40,490		47,246
GAAP net income	\$	498,699	\$	82,665	\$	88,834	\$	117,931	\$	209,268
Restructuring, integration, and other expenses (net of tax)		39,550		21,166		9,075		3,961		5,348
Amortization of intangible assets (net of tax)		2,430		643		556		556		675
Foreign currency loss (gain) and other, net (net of tax)		20,357		592		12,599		7,166		_
Gain on legal settlements and other (net of tax)		(66,065)		_		_		_		(66,065)
Income tax expense items, net		(4,992)		6,489		(10,472)		(1,399)		390
Adjusted net income		489,979		111,555		100,592		128,215		149,616
GAAP diluted earnings per share	\$	5.43	\$	0.91	\$	0.97	\$	1.28	\$	2.25
Restructuring, integration, and other expenses (net of tax)		0.43		0.23		0.10		0.04		0.06
Amortization of intangible assets (net of tax)		0.03		0.01		0.01		0.01		0.01
Foreign currency loss (gain) and other, net (net of tax)		0.22		0.01		0.14		0.08		_
Gain on legal settlements and other (net of tax)		(0.72)		_		_		-		(0.71)
Income tax expense items, net		(0.05)		0.07		(0.11)		(0.01)		0.00
Adjusted diluted EPS		5.34		1.22		1.10		1.40		1.61

Appendix: Reconciliation of GAAP to Non-GAAP Measures

	_	r End of nce Range	_	High End of Guidance Range		
Adjusted diluted earnings per share guidance	\$	0.80	\$	0.90		
Restructuring, integration, and other expenses (net of tax)		(0.10)		(0.05)		
GAAP diluted earnings per share guidance	\$	0.70	\$	0.85		