UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported) April 26, 2018

AVNET, INC.

(Exact name of registrant as specified in its charter)

| New York (State or other jurisdiction Of incorporation) | 1-4224 (Commission File Number) | 11-1890605 (IRS Employer Identification No.) |
|--|--|---|
| 2211 South 47th Street, Phoenix, Arizo (Address of principal executive offices | | 85034 (Zip Code) |
| | (480) 643-2000 | |
| (Registrant's | telephone number, including are | a code.) |
| | N/A | |
| (Former name and | former address, if changed since | e last report.) |
| Check the appropriate box below if the Form 8-K registrant under any of the following provisions (s | | |
| ☐ Written communications pursuant to R | tule 425 under the Securities Act | t (17 CFR 230.425) |
| ☐ Soliciting material pursuant to Rule 14 | a-12 under the Exchange Act (1 | .7 CFR 240.14a-12) |
| ☐ Pre-commencement communications p | oursuant to Rule 14d-2(b) under | the Exchange Act (17 CFR 240.14d-2(b)) |
| ☐ Pre-commencement communications p | oursuant to Rule 13e-4(c) under | the Exchange Act (17 CFR 240.13e-4(c)) |
| Indicate by check mark whether the registrant is a 1933 (17 CFR §230.405) or Rule 12b-2 of the Sec Emerging growth company \square | | |
| If an emerging growth company, indicate by chec for complying with any new or revised financial a Act. □ | | |
| | | |
| | | |

Item 2.02 Results of Operations and Financial Condition.

On April 26, 2018, Avnet, Inc. (the "Company") issued a press release announcing its third quarter results of operations for fiscal 2018. A copy of the press release is attached hereto as Exhibit 99.1. This includes a discussion on the impact of foreign currency on the Company's results of operations, the definition of organic sales and a reconciliation of non-GAAP financial information.

The information in this Current Report on Form 8-K and the exhibits attached hereto are being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that section, nor shall they be deemed incorporated by reference in any filing under the Securities Act of 1933 except as shall be expressly set forth in such filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

The following materials are attached as exhibits to this Current Report on Form 8-K:

| Exhibit Number | Description | |
|-------------------|--------------------------------------|--|
| 99.1 | Press Release, dated April 26, 2018. | |
| | | |
| | | |
| | 2 | |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: April 26, 2018 AVNET, INC.

Registrant

By: /s/ Thomas Liguori

Name: Thomas Liguori Title: Chief Financial Officer











Avnet Reports Third Quarter Fiscal 2018 Results Strategic Initiatives Continue to Drive Improved Financial Performance

Phoenix, April 26, 2018 - Avnet, Inc. (NYSE:AVT) today announced results for the third quarter ended March 31, 2018.

Third Quarter Fiscal 2018 Highlights

- Sales of \$4.8 billion increased 6.1% sequentially and 8.0% year over year
 - o Excluding supplier program changes, sales grew 7.3% year over year in constant currency
- GAAP operating margin loss of (1.1%)
 - O Non-GAAP adjusted operating income margin improved sequentially to 3.7%
- GAAP diluted EPS loss of (\$2.64) driven by goodwill impairment and tax reform
 - o Non-GAAP adjusted diluted EPS of \$1.02 exceeded the high end of guidance

CEO Commentary

"This quarter's performance bolsters our confidence in our plan and execution ability during this important transition year at Avnet," said Bill Amelio, CEO of Avnet. "We are successfully executing against our key priorities, including building out our unique end-to-end ecosystem, delivering new services and benefits to our evolving customer base, and creating ways to engage with new types of customers at every point in the product lifecycle. As a result, we are seeing both revenue growth and an improvement in our adjusted operating margin."

Key Financial Metrics

(\$ in millions, except per share data)

| in millions, except per share data) | | | | | | |
|--|-----|----------|---------------|------------|---------------|---------------|
| Third Quarter Results (GAAP) | | | | | | |
| , , , , , , , , , , , , , , , , , , , | | Mar - 18 | Mar - 17 | Change Y/Y | Dec - 17 | Change Q/Q |
| Sales | \$ | 4,795.1 | \$ 4,441.9 | 8.0 % | \$ 4,521.6 | 6.1 % |
| Operating (Loss) Income | | (54.4) | 114.3 | (147.6)% | 87.0 | (162.5)% |
| Operating (Loss) Income Margin | | (1.1)% | 2.6 % | (370)bps | 1.9 % | (305)bps |
| Diluted Earnings (Loss) Per Share | \$ | (2.64) | \$ 0.69 | (482.6)% | \$ 0.47 | (661.7)% |
| Third Quarter Results (Non-GAAP) | (1) | | | | | |
| | | Mar - 18 | Mar - 17 | Change Y/Y | Dec - 17 | Change Q/Q |
| Sales | \$ | 4,795.1 | \$ 4,441.9 | 8.0 % | \$ 4,521.6 | 6.1 % |
| Adjusted Operating Income | | 174.9 | 172.3 | 1.5 % | 145.7 | 20.1 % |
| Adjusted Operating Income Margin | | 3.7 % | 3.9 % | (23)bps | 3.2 % | 43 bps |
| Adjusted Diluted Earnings Per Share | \$ | 1.02 | \$ 0.88 | 15.9 % | \$ 0.78 | 30.8 % |
| Segment and Geographical Mix | | | | | | |
| | | Mar - 18 | Mar - 17 | Change Y/Y | Dec - 17 | Change Q/Q |
| Electronic Components Sales | \$ | 4,404.1 | \$ 4,090.9 | 7.7 % | \$ 4,163.5 | 5.8 % |
| EC Operating Income Margin | | 3.6 % | 3.8 % | (25)bps | 3.1 % | 46 bps |
| Premier Farnell Sales | \$ | 391.0 | \$ 351.0 | 11.4 % | \$ 358.1 | 9.2 % |
| PF Operating Income Margin | | 11.4 % | 11.5 % | (14)bps | 10.0 % | 140 bps |
| Americas Sales | \$ | 1,276.4 | \$ 1,328.6 | (3.9)% | \$ 1,210.2 | 5.5 % |
| EMEA Sales | | 1,812.3 | 1,615.9 | 12.2 % | 1,506.0 | 20.3 % |
| Asia Sales | | 1,706.3 | 1,497.4 | 14.0 % | 1,805.4 | (5.5)% |
| | | | | | | |

⁽¹⁾ A reconciliation of non-GAAP financial measures to GAAP financial measures is presented in the "Non-GAAP Financial Information" section of this press release.

CFO Commentary

"In the March quarter, revenue growth and our cost reduction initiatives combined to drive adjusted operating income margin up 43 basis points sequentially to 3.7%, the highest in four quarters," said Tom Liguori, CFO of Avnet. "While total working capital dollars increased to support our strong growth, net working capital days declined 7 days. As a result, we generated \$77 million of cash from operations in the quarter. In addition, we increased our quarterly dividend by 5.5% and repurchased 1.7 million shares returning a total of \$93 million of cash to shareholders. As we move into the June quarter our focus on cost management and continued improvement in our net working capital days positions us well for long-term growth in shareholder value."

Additional Third Quarter Fiscal 2018 Highlights

- · Named a World's Most Ethical Company for the fifth consecutive year by the Ethisphere Institute
- · Exited the quarter with a strong book-to-bill ratio in all regions, exceeding 1.1 in aggregate
- · Delivered sequential improvement in sales and operating margins in the Americas region
- · Increased digital sales annual run-rate, which now exceeds \$850 million
- Realized 70% of the \$120 million annualized cost reduction program in FY18 through Q3
- Reduced debt by \$141 million
- · Accelerated growth with key suppliers, adding 11 new franchises to the Avnet line card
- Successful implementation of the EMEA upgraded ERP system
- · Recorded \$230 million provisional repatriation transition tax liability
- · Recorded \$181 million goodwill impairment related to acquisitions prior to fiscal year 2011

Outlook for Fourth Quarter of Fiscal 2018 Ending on June 30, 2018

| | Guidance Range | Midpoint |
|-------------------------------------|-------------------|----------|
| Sales | \$4.65B - \$4.95B | \$4.8B |
| Non-GAAP Diluted EPS ⁽¹⁾ | \$0.91 - \$1.01 | \$0.96 |

(1) A reconciliation of non-GAAP guidance to GAAP guidance is presented in the "Non-GAAP Financial Information" section of this press release.

The above guidance excludes any results of discontinued operations, amortization of intangibles, accelerated depreciation, any potential restructuring, integration, and other expenses and certain income tax adjustments. The above guidance assumes 120 million average diluted shares outstanding and an adjusted tax rate of 21% to 25%. In addition, the above guidance assumes that the average U.S. Dollar to Euro currency exchange rate for the fourth quarter of fiscal 2018 is \$1.23 to €1.00. This compares with an average exchange rate of \$1.10 to the Euro in the fourth quarter of fiscal 2017.

Forward-Looking Statements

This document contains certain "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements are based on management's current expectations and are subject to uncertainty and changes in facts and circumstances. The forward-looking statements herein include statements addressing future financial and operating results of Avnet and may include words such as "will," "anticipate," "intend," "estimate," "forecast," "expect," "feel," "believe," "should," and other words and terms of similar meaning in connection with any discussions of future operating or financial performance, business prospects or market conditions. Actual results may differ materially from the expectations contained in the forward-looking statements.

The following factors, among others, could cause actual results to differ materially from those described in the forward-looking statements: Avnet's ability to retain and grow market share and to generate additional cash flow, risks associated with any acquisition activities and the successful integration of acquired companies, implementing and maintaining ERP systems and transitioning to a global ERP system, supplier losses and changes to supplier programs, an industry down-cycle in semiconductors, declines in sales, changes in business conditions and the economy in general, changes in market demand and pricing pressures, any material changes in the allocation of product or price discounts by suppliers, and other competitive and/or regulatory factors affecting the businesses of Avnet generally.

More detailed information about these and other factors is set forth in Avnet's filings with the Securities and Exchange Commission, including Avnet's reports on Form 10-K, Form 10-Q and Form 8-K. Except as required by law, Avnet is under no obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise.

Teleconference and Upcoming Events

Avnet will host a quarterly teleconference today at 11:00 a.m. Eastern Time. Financial information including financial statement reconciliations of non-GAAP to GAAP financial measures will be available through www.ir.avnet.com. Please log onto the site 15 minutes prior to the start of the event to register or download any necessary software. An archive copy of the teleconference will also be available after the call.

For a listing of Avnet's upcoming events and other information, please visit Avnet's Investor Relations website at www.ir.avnet.com.

About Avnet

From idea to design and from prototype to production, Avnet supports customers at each stage of a product's lifecycle. A comprehensive portfolio of design and supply chain services makes Avnet the go-to guide for innovators who set the pace for technological change. For nearly a century, Avnet has helped its customers and suppliers around the world realize the transformative possibilities of technology. Learn more about Avnet at www.avnet.com.

Visit the Avnet Investor Relations website at www.ir.avnet.com or contact us at investorrelations@avnet.com. (AVT_IR)

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AVNET, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

| | | Third Quai | rters | Ended | | Nine Mon | ths I | hs Ended | |
|--|----------|-------------------|-------|------------------|------|--------------------|-------|------------------|--|
| | <u> </u> | March 31, 2018 | ļ | April 1, 2017 | N | //arch 31, 2018 | | April 1, 2017 | |
| | | (T | hous | ands, exc | cept | per share d | ata) | | |
| Sales | \$ | 4,795,093 | | ,441,896 | \$1 | 13,977,672 | \$ 1 | .2,833,559 | |
| Cost of sales | | 4,141,556 | 3 | ,811,910 | 1 | 2,109,120 | 1 | 1,094,733 | |
| Gross profit | | 653,537 | | 629,986 | | 1,868,552 | | 1,738,826 | |
| Selling, general and administrative expenses | | 501,378 | | 480,190 | | 1,476,263 | | 1,275,417 | |
| Goodwill Impairment expense | | 181,440 | | _ | | 181,440 | | _ | |
| Restructuring, integration and other expenses | | 25,120 | | 35,513 | | 108,277 | | 95,382 | |
| Operating (loss) income | | (54,401) | | 114,283 | | 102,572 | | 368,027 | |
| Other income (expense), net | | 8,384 | | 19,439 | | 24,725 | | (30,809) | |
| Interest expense | | (26,046) | | (27,534) | | (75,746) | | (81,518) | |
| Income (loss) from continuing operations before taxes | | (72,063) | | 106,188 | | 51,551 | | 255,700 | |
| Income tax expense | _ | 243,541 | | 16,268 | | 252,179 | | 65,627 | |
| Income (loss) from continuing operations, net of tax | | (315,604) | | 89,920 | | (200,628) | | 190,073 | |
| Income (loss) from discontinued operations, net of tax | | (4,462) | | 181,851 | | (14,411) | | 253,759 | |
| Net (loss) income | \$ | (320,066) | \$ | 271,771 | \$ | (215,039) | \$ | 443,832 | |
| Earnings (loss) per share - basic: | | | | | | | | | |
| Continuing operations | \$ | (2.64) | \$ | 0.70 | \$ | (1.66) | \$ | 1.48 | |
| Discontinued operations | | (0.04) | | 1.42 | | (0.12) | | 1.98 | |
| Net (loss) income per share basic | \$ | (2.68) | \$ | 2.12 | \$ | (1.78) | \$ | 3.46 | |
| Earnings (loss) per share - diluted: | | | | | | | | | |
| Continuing operations | \$ | (2.64) | \$ | 0.69 | \$ | (1.66) | \$ | 1.46 | |
| Discontinued operations | | (0.04) | | 1.41 | | (0.12) | | 1.95 | |
| Net (loss) income per share diluted | \$ | (2.68) | \$ | 2.10 | \$ | (1.78) | \$ | 3.41 | |
| Shares used to compute earnings per share: | | | | | | | | | |
| Basic | | 119,601 | | 128,487 | | 120,895 | | 127,973 | |
| Diluted | | 119,601 | | 129,432 | | 120,895 | | 129,847 | |
| Cash dividends paid per common share | \$ | 0.19 | \$ | 0.18 | \$ | 0.55 | \$ | 0.52 | |

AVNET, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

| | March 31, 2018 | July 1, 2017 |
|--|-------------------|-----------------|
| | (Thou | sands) |
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 430,065 | \$ 836,384 |
| Marketable securities | 75,051 | 281,326 |
| Receivables, net | 3,552,531 | 3,337,624 |
| Inventories | 3,261,897 | 2,824,709 |
| Prepaid and other current assets | 305,067 | 253,765 |
| Total current assets | 7,624,611 | 7,533,808 |
| Property, plant and equipment, net | 520,922 | 519,575 |
| Goodwill | 1,026,542 | 1,148,347 |
| Intangible assets, net | 258,267 | 277,291 |
| Other assets | 281,588 | 220,568 |
| Total assets | \$ 9,711,930 | \$ 9,699,589 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | |
| Current liabilities: | | |
| Short-term debt | \$ 101,979 | \$ 50,113 |
| Accounts payable | 2,091,082 | 1,861,635 |
| Accrued expenses and other | 576,385 | 542,023 |
| Total current liabilities | 2,769,446 | 2,453,771 |
| Long-term debt | 1,488,706 | 1,729,212 |
| Other liabilities | 498,957 | 334,538 |
| Total liabilities | 4,757,109 | 4,517,521 |
| Shareholders' equity | 4,954,821 | 5,182,068 |
| Total liabilities and shareholders' equity | \$ 9,711,930 | \$ 9,699,589 |

AVNET, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

| (ONAODITED) | | | | |
|---|-------------|-------------------|--------|-------------|
| | | Nine Months Ended | | |
| | _Mar | ch 31, 2018 | | ril 1, 2017 |
| Cash flows from operating activities: | | (Thous | sanus) | |
| Net (loss) income | \$ | (215,039) | \$ | 443,832 |
| Less: Income (loss) from discontinued operations, net of tax | Ψ | (14,411) | T. | 253,759 |
| Income (loss) from continuing operations | | (200,628) | | 190,073 |
| moone (1885) nom continuing operations | | (200,020) | | 130,073 |
| Non-cash and other reconciling items: | | | | |
| Depreciation | | 114,111 | | 63,800 |
| Amortization | | 69,860 | | 34,185 |
| Deferred income taxes | | (74,126) | | (15,562) |
| Stock-based compensation | | 18,427 | | 41,778 |
| Goodwill impairment expense | | 181,440 | | _ |
| Other, net | | 30,305 | | 10,563 |
| Changes in (net of effects from businesses acquired and divested): | | | | |
| Receivables | | (98,147) | | (335,617) |
| Inventories | | (337,939) | | 86,103 |
| Accounts payable | | 180,732 | | 86,120 |
| Accrued expenses and other, net | | 133,837 | | (20,977) |
| Net cash flows provided by operating activities - continuing operations | | 17,872 | | 140,466 |
| Net cash flows used by operating activities - discontinued operations | | | | (325,096) |
| Net cash flows provided (used) by operating activities | | 17,872 | | (184,630 |
| | | | | |
| Cash flows from financing activities: | | | | 206 274 |
| Issuance of notes, net of issuance costs | | _ | | 296,374 |
| Repayment of notes | | (47,000) | | (530,800) |
| Repayments under accounts receivable securitization, net | | (47,000) | | (492,000) |
| Repayments under senior unsecured credit facility, net | | (99,971) | | (150,000 |
| Repayments under bank credit facilities and other debt, net | | (44,293) | | (18,386) |
| Borrowings of term loans | | | | 530,756 |
| Repayments of term loans | | _ | | (511,358) |
| Repurchases of common stock | | (209,466) | | (124,598) |
| Dividends paid on common stock | | (66,198) | | (66,477) |
| Other, net | | (2,738) | _ | 15,838 |
| Net cash flows used for financing activities - continuing operations | | (469,666) | | (1,050,651 |
| Net cash flows provided by financing activities - discontinued operations | _ | | _ | 3,447 |
| Net cash flows used for financing activities | | (469,666) | | (1,047,204) |
| Cash flows from investing activities: | | | | |
| Purchases of property, plant and equipment | | (112,217) | | (107,960 |
| Acquisitions of businesses, net of cash acquired | | (18,621) | | (801,164) |
| Other, net | | 7,020 | | 18,404 |
| Net cash flows used for investing activities - continuing operations | | (123,818) | | (890,720) |
| Net cash flows provided by investing activities - discontinued operations | | 153,933 | | 2,235,384 |
| Net cash flows provided by investing activities | | 30,115 | | 1,344,664 |
| Effect of currency exchange rate changes on cash and cash equivalents | | 15,360 | | (15,075 |
| Cash and cash equivalents: | | _5,555 | | (=5,5.0 |
| — (decrease) increase | | (406,319) | | 97,755 |
| | | 836,384 | | 1,031,478 |
| | <u> </u> | | • | |
| — at beginning of period — at end of period | \$ | 430,065 | \$ | 1,129 |

Non-GAAP Financial Information

In addition to disclosing financial results that are determined in accordance with generally accepted accounting principles in the United States ("GAAP"), the Company also discloses certain non-GAAP financial information including (i) adjusted operating income, (ii) adjusted other income (expense), (iii) adjusted income tax expense, (iv) adjusted income from continuing operations, (v) adjusted diluted earnings per share, and (vi) sales adjusted for the impact of acquisitions and other items (as defined in the Organic Sales section of this document).

There are also references to the impact of foreign currency in the discussion of the Company's results of operations. When the U.S. Dollar strengthens and the stronger exchange rates of the current year are used to translate the results of operations of Avnet's subsidiaries denominated in foreign currencies, the resulting impact is a decrease in U.S. Dollars of reported results. Conversely, when the U.S. Dollar weakens and the weaker exchange rates of the current year are used to translate the results of operations of Avnet's subsidiaries denominated in foreign currencies, the resulting impact is an increase in U.S. Dollars of reported results. In the discussion of the Company's results of operations, results excluding this impact are referred to as "excluding the impact of changes in foreign currency exchange rates" or "constant currency." Management believes organic sales and sales in constant currency are useful measures for evaluating current period performance as compared with prior periods and for understanding underlying trends. In order to determine the translation impact of changes in foreign currency exchange rates on sales, income or expense items for subsidiaries reporting in currencies other than the U.S. Dollar, the Company adjusts the average exchange rates used in current periods to be consistent with the average exchange rates in effect during the comparative period.

Management believes that operating income adjusted for restructuring, integration and other expenses, goodwill impairment expense and amortization of acquired intangible assets and other, are useful measures to help investors better assess and understand the Company's operating performance. This is especially the case when comparing results with previous periods or forecasting performance for future periods, primarily because management views the excluded items to be outside of Avnet's normal operating results or non-cash in nature. Management analyzes operating income without the impact of these items as well as other income (expense) excluding certain amounts as an indicator of ongoing margin performance and underlying trends in the business. Management also uses these non-GAAP measures to establish operational goals and, in many cases, for measuring performance for compensation purposes.

Additional non-GAAP metrics management uses is adjusted operating income margin, which is defined as adjusted operating income (as defined above) divided by sales.

Management also believes income tax expense, income from continuing operations and diluted earnings per share from continuing operations adjusted for the impact of the items described above and certain items impacting income tax expense are useful to investors because they provide a measure of the Company's net profitability on a more comparable basis to historical periods and provide a more meaningful basis for forecasting future performance. Additionally, because of management's focus on generating shareholder value, of which net profitability is a primary driver, management believes income from continuing operations and diluted earnings per share from continuing operations excluding the impact of these items provides an important measure of the Company's net profitability for the investing public.

Any analysis of results and outlook on a non-GAAP basis should be used as a complement to, and in conjunction with, results presented in accordance with GAAP.

| | | Fiscal | Quarters Ended | | | | | | | |
|---|----|-------------|----------------|----------------|-------|-----------------|----|---------------|--|--|
| | Υ | ear to Date | | March 31, | ı | December 30, | | September 30, | | |
| | | 2018* | | 2018* | | 2017* | | 2017* | | |
| | | (| (\$ in t | housands, exce | ept p | er share amount | s) | | | |
| GAAP operating income (loss) - continuing operations | \$ | 102,572 | \$ | (54,401) | \$ | 87,018 | \$ | 69,955 | | |
| Restructuring, integration and other expenses - continuing operations | | 108,277 | | 25,120 | | 36,762 | | 46,394 | | |
| Goodwill impairment expense - continuing operations | | 181,440 | | 181,440 | | - | | - | | |
| Amortization of intangible assets and other - continuing operations | | 70,187 | | 22,725 | | 21,877 | | 25,585 | | |
| Adjusted operating income (loss) - continuing operations | | 462,476 | | 174,884 | | 145,657 | | 141,934 | | |
| GAAP other income (expense), net - continuing operations | \$ | 24,725 | \$ | 8,384 | \$ | 762 | \$ | 15,579 | | |
| Foreign currency (gain) loss - continuing operations | | (9,203) | | 137 | | 546 | | (9,886) | | |
| Adjusted other income (expense), net - continuing operations | | 15,521 | | 8,521 | | 1,308 | | 5,692 | | |
| GAAP income (loss) before income taxes- continuing operations | \$ | 51,551 | \$ | (72,063) | \$ | 62,140 | \$ | 61,474 | | |
| Restructuring, integration and other expenses - continuing operations | | 108,277 | | 25,120 | | 36,762 | | 46,394 | | |
| Goodwill impairment expense - continuing operations | | 181,440 | | 181,440 | | - | | - | | |
| Amortization of intangible assets and other - continuing operations | | 70,187 | | 22,725 | | 21,877 | | 25,585 | | |
| Foreign currency (gain) loss - continuing operations | | (9,203) | | 137 | | 546 | | (9,886) | | |
| Adjusted income (loss) before income taxes - continuing operations | | 402,251 | | 157,359 | | 121,325 | | 123,567 | | |
| GAAP income tax expense (benefit) - continuing operations | \$ | 252,179 | \$ | 243,541 | \$ | 5,346 | \$ | 3,292 | | |
| Restructuring, integration and other expenses - continuing operations | | 31,539 | | 5,757 | | 9,004 | | 16,778 | | |
| Amortization of intangible assets and other - continuing operations | | 14,180 | | 4,575 | | 4,405 | | 5,200 | | |
| Foreign currency (gain) loss - continuing operations | | (3,314) | | 33 | | 84 | | (3,431) | | |
| Discrete income tax (expense) benefit items, net - continuing | | | | | | | | | | |
| operations | | (203,895) | | (218,810) | | 8,017 | | 6,898 | | |
| Adjusted income tax expense - continuing operations | | 90,689 | | 35,096 | | 26,856 | | 28,737 | | |
| GAAP income (loss) - continuing operations | \$ | (200,628) | \$ | (315,604) | \$ | 56,794 | \$ | 58,182 | | |
| Restructuring, integration and other expenses (net of tax) - continuing | | | | | | | | | | |
| operations | | 76,737 | | 19,363 | | 27,758 | | 29,616 | | |
| Goodwill impairment expense - continuing operations (net of tax) | | 181,440 | | 181,440 | | - | | - | | |
| Amortization of intangible assets and other (net of tax) - continuing | | | | | | | | | | |
| operations | | 56,007 | | 18,150 | | 17,472 | | 20,385 | | |
| Foreign currency (gain) loss (net of tax) - continuing operations | | (5,889) | | 104 | | 462 | | (6,455) | | |
| Discrete income tax expense (benefit) items, net - continuing | | | | | | | | | | |
| operations | | 203,895 | | 218,810 | | (8,017) | | (6,898) | | |
| Adjusted income (loss) - continuing operations | | 311,562 | | 122,263 | | 94,469 | | 94,829 | | |
| GAAP diluted earnings (loss) per share - continuing operations | \$ | (1.66) | \$ | (2.64) | \$ | 0.47 | \$ | 0.47 | | |
| Restructuring, integration and other expenses (net of tax) - continuing | | | | | | | | | | |
| operations | | 0.63 | | 0.16 | | 0.23 | | 0.24 | | |
| Goodwill impairment expense - continuing operations (net of tax) | | 1.50 | | 1.52 | | - | | - | | |
| Amortization of intangible assets and other (net of tax) - continuing | | | | | | | | | | |
| operations | | 0.47 | | 0.15 | | 0.14 | | 0.16 | | |
| Foreign currency (gain) loss (net of tax) - continuing operations | | (0.05) | | - | | - | | (0.05) | | |
| Discrete income tax expense (benefit) items, net - continuing | | | | | | | | | | |
| operations | | 1.69 | _ | 1.83 | _ | (0.07) | _ | (0.06) | | |
| Adjusted diluted EPS - continuing operations | | 2.58 | | 1.02 | | 0.78 | | 0.76 | | |

 $^{^{^{\}star}}$ May not foot due to rounding

| | | | Fiscal Year 2017 Quarters Ended | | | | | | | | |
|--|----|--------------------|------------------------------------|--------------------|-----|--------------------|------|-------------------------|-----|--------------------|--|
| | | Fiscal 2017* | | July 1, 2017* | | April 1, 2017* | D | ecember 31, 2016* | 0 | ctober 1, 2016* | |
| | | | _ | (\$ in th | ous | ands, excel | ot p | er share ar | nou | nts) | |
| GAAP selling, general and administrative expenses - continuing operations | \$ | 1,770,627 | \$ | 495,210 | | 480,190 | | 431,555 | | 363,672 | |
| Amortization of intangible assets and other - continuing operations | | (54,526) | | (19,822) | | (22,497) | | (9,829) | | (2,378) | |
| Adjusted operating expenses - continuing operations | | 1,716,101 | | 475,388 | | 457,693 | | 421,726 | | 361,294 | |
| GAAP operating income - continuing operations | \$ | 461.400 | \$ | 93,373 | \$ | 114,283 | \$ | 124,230 | \$ | 129.514 | |
| Restructuring, integration and other expenses - continuing operations | • | 137,415 | • | 42.033 | • | 35.513 | • | 30,400 | • | 29,469 | |
| Amortization of intangible assets and other - continuing operations | | 54,526 | | 19,822 | | 22,497 | | 9,829 | | 2,378 | |
| Adjusted operating income - continuing operations | | 653,341 | | 155,228 | | 172,293 | | 164,459 | | 161,361 | |
| GAAP other (expense) income, net - continuing operations | Φ. | (44.005) | Φ. | (10.405) | Φ. | 10.400 | Φ. | (00 514) | | (10.704) | |
| Unrealized (gain) loss on marketable securities and other - continuing operations | \$ | (44,305) 765 | \$ | (13,495) 14,624 | \$ | 19,439 (13,859) | \$ | (36,514) | \$ | (13,734) | |
| Acquisition related FX hedging and financing costs - continuing operations | | 43,707 | | 14,024 | | (13,039) | | 32,700 | | 11,007 | |
| Adjusted other (expense) income, net - continuing operations | _ | 167 | _ | 1,129 | | 5,580 | | | | | |
| Adjusted other (expense) income, het - continuing operations | | 107 | | 1,129 | | 5,580 | | (3,814) | | (2,727) | |
| GAAP income before income taxes- continuing operations | \$ | 310,404 | \$ | 54,705 | \$ | 106,188 | \$ | 60,968 | \$ | 88,544 | |
| Restructuring, integration and other expenses - continuing operations | | 137,415 | | 42,033 | | 35,513 | | 30,400 | | 29,469 | |
| Amortization of intangible assets and other - continuing operations | | 54,526 | | 19,822 | | 22,497 | | 9,829 | | 2,378 | |
| Unrealized (gain) loss on marketable securities and other - continuing operations | | 765 | | 14,624 | | (13,859) | | | | - | |
| Acquisition related FX hedging and financing costs - continuing operations | _ | 43,707 | _ | | _ | | | 32,700 | | 11,007 | |
| Adjusted income before income taxes - continuing operations | | 546,817 | | 131,184 | | 150,339 | | 133,897 | | 131,398 | |
| GAAP income tax expense (benefit) - continuing operations | \$ | 47,053 | \$ | (18,574) | \$ | 16,268 | \$ | 28,503 | \$ | 20,856 | |
| Restructuring, integration and other expenses - continuing operations | | 45,403 | | 16,324 | | 12,455 | | 7,378 | | 9,246 | |
| Amortization of intangible assets and other - continuing operations | | 14,670 | | 6,654 | | 5,077 | | 2,342 | | 597 | |
| Unrealized (gain) loss on marketable securities and other - continuing operations | | 1,381 | | 6,812 | | (5,431) | | - | | - | |
| Acquisition related FX hedging and financing costs - continuing operations | | 6,968 | | - | | | | 4,230 | | 2,738 | |
| Discrete income tax benefit (expense) items, net - continuing operations | _ | 14,695 | _ | 14,987 | _ | 7,712 | _ | (9,369) | _ | 1,365 | |
| Adjusted income tax expense - continuing operations | | 130,170 | | 26,203 | | 36,081 | | 33,084 | | 34,802 | |
| GAAP income - continuing operations | \$ | 263,351 | \$ | 73,279 | \$ | 89,920 | \$ | 32,465 | \$ | 67,688 | |
| Restructuring, integration and other expenses (net of tax) - continuing operations | | 92,012 | | 25,709 | | 23,058 | | 23,022 | | 20,223 | |
| Amortization of intangible assets and other (net of tax) - continuing operations | | 39,856 | | 13,168 | | 17,420 | | 7,487 | | 1,781 | |
| Unrealized (gain) loss on marketable securities and other (net of tax) - continuing | | (04.0) | | 7.040 | | (0.400) | | | | | |
| operations | | (616) | | 7,812 | | (8,428) | | - 20 470 | | - 0.000 | |
| Acquisition related FX hedging and financing costs (net of tax) - continuing operations | | 36,739 (14,695) | | (14,987) | | (7,712) | | 28,470 9,369 | | 8,269 (1,365) | |
| Discrete income tax expense (benefit) items, net - continuing operations | _ | | _ | | _ | | _ | | _ | | |
| Adjusted income - continuing operations | | 416,647 | | 104,981 | | 114,258 | | 100,813 | | 96,596 | |
| GAAP diluted EPS - continuing operations | \$ | 2.05 | \$ | 0.59 | \$ | 0.69 | \$ | 0.25 | \$ | 0.52 | |
| Restructuring, integration and other expenses (net of tax) - continuing operations | | 0.73 | | 0.21 | | 0.18 | | 0.18 | | 0.16 | |
| Amortization of intangible assets and other (net of tax) - continuing operations | | 0.32 | | 0.11 | | 0.14 | | 0.06 | | 0.01 | |
| Unrealized (gain) loss on marketable securities and other (net of tax) - continuing | | (0.04) | | 0.00 | | (0.07) | | | | | |
| operations Acquisition related FX hedging and financing costs (net of tax) - continuing operations | | (0.01) 0.28 | | 0.06 | | (0.07) | | 0.22 | | 0.06 | |
| | | (0.13) | | (0.13) | | (0.06) | | 0.22 | | (0.01) | |
| Discrete income tax expense (benefit) items, net - continuing operations Adjusted diluted EPS - continuing operations | | 3.24 | | 0.13) | | 0.88 | | 0.07 | | 0.74 | |
| Aujusteu unuteu Ero - continuing operations | | 3.24 | | 0.64 | | 0.88 | | 0.77 | | 0.74 | |

^{*} May not foot due to rounding

Organic Sales

Organic sales is defined as sales adjusted for the impact of significant acquisitions, divestitures and other items by adjusting Avnet's prior and current (if necessary) periods to include the sales of acquired businesses and exclude the sales of divested businesses as if the acquisitions and divestitures had occurred at the beginning of the earliest period presented. Organic sales is measured on a sales from continuing operations basis. Organic sales in constant currency is defined as organic sales (as defined above) excluding the impact of changes in foreign currency exchange rates.

The following table presents reported and organic sales growth rates for the third quarter and first nine months of fiscal 2018 compared to fiscal 2017.

| | | Т | hird Quarter E | End | ed | | 1 | ed | t | | |
|------------------|-----|------------------------------------|----------------------------------|-----|---|-------|--------------------------------|-------|---|-------------|---|
| | and | Reported d Organic scal 2018 | Organic Year-Year % Change | | Organic Year-Year % Change in As Reported Constant and Organic Currency Fiscal 2018 | | Organio Year-Yea % Chang | ır | Organic Year-Year Change i Constan Currency | % n t | |
| | | | | | (Dollars i | n mil | lions) | | | | |
| Avnet | \$ | 4,795.1 | 8.0 | % | 2.4 % | \$ | 13,977.7 | 5.8 | % | 2.5 | % |
| Avnet by region | | | | | | | | | | | |
| Americas | \$ | 1,276.4 | (3.9) | % | (3.9) % | \$ | 3,672.2 | (7.9) | % | (7.9) | % |
| EMEA | | 1,812.3 | 12.2 | | (1.9) | | 5,011.3 | 12.8 | | 3.5 | |
| Asia | | 1,706.3 | 14.0 | | 12.8 | | 5,294.2 | 10.6 | | 10.6 | |
| Avnet by segment | | | | | | | | | | | |
| EC | \$ | 4,404.1 | 7.7 | % | 2.2 % | \$ | 12,874.9 | 5.4 | % | 2.3 | % |
| PF | | 391.0 | 11.4 | | 3.5 | | 1,102.8 | 10.4 | | 5.8 | |

The following table presents the reconciliation of reported sales to organic sales for the third quarter and first nine months of fiscal 2017.

| | | d Quarter Ended | Nine Months Ended | | | | | | | | |
|------------------|-----|---------------------------------|---|-----------|--|----|---------------------------------|--|--|--|--|
| | and | Reported Organic cal 2017 | Sales as Reported Fiscal 2017 | _ | ales from quisitions ⁽¹⁾ | | Organic Sales Fiscal 2017 | | | | |
| | | | (Dollars | in millio | ns) | | | | | | |
| Avnet | \$ | 4,441.9 | \$ 12,833.6 | \$ | 378.4 | \$ | 13,211.9 | | | | |
| Avnet by region | | | | | | | | | | | |
| Americas | \$ | 1,328.6 | \$ 3,831.7 | \$ | 154.5 | \$ | 3,986.1 | | | | |
| EMEA | | 1,615.9 | 4,261.9 | | 178.9 | | 4,440.8 | | | | |
| Asia | | 1,497.4 | 4,740.0 | | 45.0 | | 4,785.0 | | | | |
| Avnet by segment | | | | | | | | | | | |
| EC | \$ | 4,090.9 | \$ 12,213.4 | \$ | _ | \$ | 12,213.4 | | | | |
| PF | | 351.0 | 620.2 | | 378.4 | | 998.5 | | | | |

⁽¹⁾ Includes Premier Farnell acquired on October 17, 2016, which has operations in each Avnet region.

Sales from suppliers lost as a result of supplier channel changes were \$52.2 million, \$86.0 million and \$74.0 million in the third quarter of fiscal 2017 for the Americas, EMEA and Asia regions, respectively compared to sales of \$4.0 million, \$0.5 million and \$2.9 million in the third quarter of fiscal 2018 for the Americas, EMEA and Asia regions, respectively.

Historical Segment Financial Information

| | Third Quarter March 31, | | | First Quarter eptember 30, | | | |
|---------------|--|---|--|---|--|--|--|
| • | | | | 2017 | | | |
| (in millions) | | | | | | | |
| 740 ¢ | 4 404 1 | ¢ / 162 | E ¢ | 4,307.2 | | | |
| | -, | | | 353.7 | | | |
| | | | | | | | |
| <i>11.1</i> ф | 4,795.1 | \$ 4,521 | . <u>o</u> | 4,660.9 | | | |
| | | | | | | | |
| 27.2 ¢ | 157 7 | ¢ 120 | 2 Q | 139.6 | | | |
| • | == | + ==- | - | 34.8 | | | |
| | | | | 174.4 | | | |
| - | - | | - | (32.4) | | | |
| | | | | (46.4) | | | |
| , | ` , | (30 | .0) | (40.4) | | | |
| | | (21 | 9) | (25.6) | | | |
| | | | | 70.0 | | | |
| <u>σ</u> | (34.4) | Φ 07 | <u>.u </u> | 70.0 | | | |
| | | | | | | | |
| 722 \$ | 1 276 4 | \$ 1,210 | 2 \$ | 1,185.5 | | | |
| | -, | -, | | 1,693.0 | | | |
| | | | | 1,782.4 | | | |
| | | | | 4,660.9 | | | |
| | 02.8 77.7 \$ 27.2 \$ 14.8 42.0 79.5) 08.3) 81.4) 70.2) 02.6 \$ 72.2 \$ 11.3 94.2 | * 2018* (in m 74.9 \$ 4,404.1 02.8 391.0 77.7 \$ 4,795.1 27.2 \$ 157.7 14.8 44.4 42.0 202.1 79.5) (27.2) 08.3) (25.1) 81.4) (181.4) 70.2) (22.7) 02.6 \$ (54.4) 72.2 \$ 1,276.4 11.3 1,812.3 94.2 1,706.3 | * 2018* 2017 (in millions) 74.9 \$ 4,404.1 \$ 4,163 02.8 391.0 358 77.7 \$ 4,795.1 \$ 4,521 27.2 \$ 157.7 \$ 129 14.8 44.4 35 42.0 202.1 165 79.5 (27.2) (19 08.3 (25.1) (36 81.4 (181.4) (70.2) 02.6 \$ (54.4) \$ 87 72.2 \$ 1,276.4 \$ 1,210 11.3 1,812.3 1,506 94.2 1,706.3 1,805 | * 2018* 2017 (in millions) 74.9 \$ 4,404.1 \$ 4,163.5 \$ 02.8 391.0 358.1 77.7 \$ 4,795.1 \$ 4,521.6 \$ 27.2 \$ 157.7 \$ 129.9 \$ 14.8 44.4 35.6 42.0 202.1 165.5 79.5) (27.2) (19.8) 08.3) (25.1) (36.8) 81.4) (181.4) - 70.2) (22.7) (21.9) 02.6 \$ (54.4) \$ 87.0 \$ 72.2 \$ 1,276.4 \$ 1,210.2 \$ 11.3 1,812.3 1,506.0 94.2 1,706.3 1,805.4 | | | |

 $^{^{^{\}star}}\!$ May not foot due to rounding

Fiscal Year 2017

| | | _ | Quarters Ended | | | | | | | | |
|--|-----|--------------------|----------------|----------------------------------|----|----------------------------------|----|-------------------------------------|----|------------------------------------|--|
| | _ F | iscal Year 2017 | Fo | ourth Quarter July 1, 2017 | Tł | nird Quarter April 1, 2017 | | cond Quarter ecember 31, 2016 | F | irst Quarter October 1, 2016 | |
| | | | | | (| in millions) | | | | | |
| Sales: | | | | | | | | | | | |
| Electronic Components | \$ | 16,474.1 | \$ | 4,260.7 | \$ | 4,090.9 | \$ | 4,004.3 | \$ | 4,118.1 | |
| Premier Farnell (1) | | 965.9 | | 345.7 | | 351.0 | | 269.2 | | - | |
| Avnet sales | \$ | 17,440.0 | \$ | 4,606.4 | \$ | 4,441.9 | \$ | 4,273.6 | \$ | 4,118.1 | |
| Operating income: | | | | | | | | | | | |
| Electronic Components | \$ | 661.0 | \$ | 152.4 | \$ | 156.8 | \$ | 166.7 | \$ | 185.1 | |
| Premier Farnell (1) | | 99.8 | | 35.5 | | 40.3 | | 24.0 | | <u> </u> | |
| | | 760.8 | | 187.9 | | 197.1 | | 190.7 | | 185.1 | |
| Corporate expenses (2) | | (107.5) | | (32.7) | | (24.9) | | (26.3) | | (23.7) | |
| Restructuring, integration and other expenses Amortization of acquired intangible assets and | | (137.4) | | (42.0) | | (35.5) | | (30.4) | | (29.5) | |
| other | | (54.5) | | (19.8) | | (22.5) | | (9.8) | | (2.4) | |
| Avnet operating income | \$ | 461.4 | \$ | 93.4 | \$ | 114.3 | \$ | 124.2 | \$ | 129.5 | |
| Sales by geographic area: | | | | | | | | | | | |
| Americas | \$ | 5,163.9 | \$ | 1,332.2 | \$ | 1,328.6 | \$ | 1,252.6 | \$ | 1,250.5 | |
| EMEA | | 5,912.9 | | 1,651.0 | | 1,615.9 | | 1,380.7 | | 1,265.3 | |
| Asia | | 6,363.2 | | 1,623.2 | | 1,497.4 | | 1,640.3 | | 1,602.3 | |
| Avnet sales | \$ | 17,440.0 | \$ | 4,606.4 | \$ | 4,441.9 | \$ | 4,273.6 | \$ | 4,118.1 | |

Premier Farnell was acquired on October 17, 2016.

Prior to the divestiture of the Technology Solutions business in Q3 FY17, a portion of Corporate support expenses were classified within discontinued operations.

Guidance Reconciliation

The following table presents the reconciliation of non-GAAP adjusted diluted earnings per share guidance to the expected GAAP diluted earnings per share guidance for the fourth quarter of fiscal 2018.

| | Low Guidan | High End of Guidance Range | | |
|---|---------------|-------------------------------|----|--------|
| Adjusted diluted earnings per share guidance | \$ | 0.91 | \$ | 1.01 |
| Restructuring, integration and other expense (net of tax) (1) | | (0.22) | | (0.14) |
| Amortization of intangibles and other (net of tax) | | (0.16) | | (0.14) |
| Income tax expense adjustments | | 0.04 | | 0.07 |
| GAAP diluted earnings per share guidance | \$ | 0.57 | \$ | 0.80 |

⁽¹⁾ Includes accelerated depreciation.